** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

A F	or the	2022 calendar year, or tax year beginning and	l ending						
B c	heck if pplicable	C Name of organization		D Employer identific	cation number				
	Addres	PILLSBURY UNITED COMMUNITIES							
	Name change			41-09164	78				
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone numbe					
	Final return/	3650 FREMONT AVENUE NORTH	130						
	termin- ated			G Gross receipts \$ 16,865,829.					
	Ameno			H(a) Is this a group return					
	Application	F Name and address of principal officer: CINNAMON PELLY		for subordinates					
	pendin	SAME AS C ABOVE		H(b) Are all subordinates in	······ — —				
ΙT	ax-exe	empt status: $X = 501(c)(3) = 501(c)()$ (insert no.) $4947(a)(1)$	or 527	1	list. See instructions				
	Vebsit	e: WWW.PUC-MN.ORG		H(c) Group exemptio	n number				
K F	orm of	organization: X Corporation Trust Association Other	L Year	of formation: 1895	M State of legal domicile: MN				
Pa	rt I	Summary							
•	1	Briefly describe the organization's mission or most significant activities: SEE	SCHEDU	LE O.					
nce	l ,								
Activities & Governance	2	Check this box if the organization discontinued its operations or dispo	than 25% of its net ass						
ove				3	13				
<u>ن</u> «		Number of independent voting members of the governing body (Part VI, line 1b)			13				
es 8		Total number of individuals employed in calendar year 2022 (Part V, line 2a)			318				
Ϋ́		Total number of volunteers (estimate if necessary)			200				
Ç	7 a	Total unrelated business revenue from Part VIII, column (C), line 12		<u>7a</u>	0.				
_	b	Net unrelated business taxable income from Form 990-T, Part I, line 11			0.				
				Prior Year	Current Year				
ō	8	Contributions and grants (Part VIII, line 1h)		13,498,671.					
Revenue	9	Program service revenue (Part VIII, line 2g)		747,374.	1,465,803.				
ě	ı	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0.	0.				
<u> </u>	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,020,615.	1,107,225.				
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		15,266,660.	14,714,790.				
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		109,108.	347,204.				
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.				
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		6,523,157.	7,674,214.				
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.				
ă	b b	Total fundraising expenses (Part IX, column (D), line 25) 433, 0		5 646 540	6 686 058				
ш	''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		5,646,718.					
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		12,278,983.	14,698,275.				
	19	Revenue less expenses. Subtract line 18 from line 12		2,987,677.	16,515.				
s or				ginning of Current Year	End of Year				
sset	20	Total assets (Part X, line 16)		18,864,376.	18,203,394.				
Net Assets or Fund Balances	21	Total liabilities (Part X, line 26)		5,337,759.	4,660,262.				
Z ₋	rt II	Net assets or fund balances. Subtract line 21 from line 20		13,526,617.	13,543,132.				
		Ities of perjury, I declare that I have examined this return, including accompanying schedule	a and atatama	unto, and to the heat of my	/ knowledge and helief it is				
		t, a <u>nd complete. Declaration of prepa</u> rer <u>(</u> other t <u>han officer) is based</u> on <u>all information of</u> w			kilowieuge allu bellei, it is				
uuc,	COLLEC	PUBLIC DISCLOSURE COPY	ilicii preparei	lias ally kilowieuge.					
Cian		Signature of officer		Date					
Sign Her		CINNAMON PELLY, PRESIDENT & CEO							
пеі	e	Type or print name and title							
		Print/Type preparer's name Preparer's signature	T	Date Check	PTIN				
Paid		MARC COLIN MARC COLIN		1/14/23 if self-employ					
	arer		rD.		1-1534805				
	Only	Firm's address 7760 FRANCE AVE S, SUITE 940		THIII 3 LIN T					
	J ,	BLOOMINGTON, MN 55435		Phone no (9	52) 831-0085				
May	the IF	RS discuss this return with the preparer shown above? See instructions		11 110110 110. ()	X Yes No				

Pa		tatement of Program Se	_				v
_		heck if Schedule O contains a re	•	ny line in this Pa	rt III		X
1		describe the organization's missi .RE COMMUNITY BUI		DEAMING A	CUANCE MOMADDO	י א דווכיה כ	CTEMV
		MAGINE THRIVING					
		ECONOMIC POWER.	COMMONTITE	S WILKE .	EVERT FERSON I	IAS FERSOI	, bocial,
	MID	ECONOMIC TOWER.					
2	Did the	organization undertake any sign	ificant program serv	ices during the y	ear which were not listed o	n the	
							Yes X No
	If "Yes,'	describe these new services or					
3	Did the	organization cease conducting,	or make significant of	changes in how i	t conducts, any program se	ervices?	Yes X No
	If "Yes,'	describe these changes on Sch	nedule O.	-			
4	Describ	e the organization's program ser	vice accomplishmer	nts for each of its	three largest program serv	ices, as measure	d by expenses.
	Section	501(c)(3) and 501(c)(4) organiza	tions are required to	report the amou	int of grants and allocations	s to others, the to	al expenses, and
	revenue	e, if any, for each program servic	e reported.				
4a	(Code: _		277,068. ir	ncluding grants of \$ _	347,204.) (Revenue \$	2,566,354.)
	<u>SEE</u>	SCHEDULE O.					
4b	(Code: _) (Expenses \$	ir	ncluding grants of \$ _) (Revenue \$)
							,
4c	(Code: _) (Expenses \$	ir	ncluding grants of \$ _		_) (Revenue \$)
4d	Other n	rogram services (Describe on Sc	thedule ())				
iu	(Expenses		including grants of \$) (Revenue \$)
4e	•	ogram service expenses	12,277,	068.	, (Hevenue w		/
	, July		, _ , , ,	_			Form 990 (2022)

Form 990 (2022) PILLSBURY UNITED COMMUNITIES Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>			1
8	, ,			x
•	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			3,7
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	_X_	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	-	Х
14a	Did the appropriation projection of the construction of the Light of Object	14a		X
b	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	, .u		<u></u> -
D	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	שדו		
13		15		X
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		 ^
10		46		x
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			_v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines		37	
	1c and 8a? If "Yes," complete Schedule G, Part II	18	<u> </u>	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

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Form 990 (2022) PILLSBURY UNITED COMMUNITIES Part IV Checklist of Required Schedules (continued)

	· (continued)		V	Na
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	1		
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			v
07	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		x
28	entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>	27		
20	instructions for applicable filing thresholds, conditions, and exceptions):			
9	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? ### Instructions for applicable filling timesholds, conditions, and exceptions.			
а	"Yes," complete Schedule L, Part IV	28a		х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	200		х
27	If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	31		
55	Note: All Form 990 filers are required to complete Schedule O	38	х	
Par		, 55		
	Check if Schedule O contains a response or note to any line in this Part V			
	· · · · · · · · · · · · · · · · · · ·		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0	_		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	
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PILLSBURY UNITED COMMUNITIES 41-0916478 Page 5 Form 990 (2022) Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 318 Х b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2h X Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a Х financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a X Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? Х 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b 7 Organizations that may receive deductible contributions under section 170(c). Х Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required Х to file Form 8282? 7c If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a

Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?

Initiation fees and capital contributions included on Part VIII, line 12

Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

Gross income from members or shareholders

Gross income from other sources. (Do not net amounts due or paid to other sources against

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter:

Section 501(c)(12) organizations. Enter:

a Is the organization licensed to issue qualified health plans in more than one state?
 Note: See the instructions for additional information the organization must report on Schedule O.

b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans

c Enter the amount of reserves on hand

Did the organization receive any payments for indoor tanning services during the tax year?
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?

If "Yes," see the instructions and file Form 4720, Schedule N. $\,$

16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.

17 Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?

If "Yes," complete Form 6069.

Form **990** (2022)

X

Х

X

9b

12a

13a

14a

15

17

10

11a

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X						
Sec	tion A. Governing Body and Management									
			Yes	No						
1a	Enter the number of voting members of the governing body at the end of the tax year									
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.									
b	Enter the number of voting members included on line 1a, above, who are independent									
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other									
	officer, director, trustee, or key employee?	2		X						
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision									
	of officers, directors, trustees, or key employees to a management company or other person?	3		X						
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X						
5	• • • • • • • • • • • • • • • • • • • •									
6	Did the organization have members or stockholders?	6		X						
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or									
	more members of the governing body?	7a		X						
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or									
	persons other than the governing body?	7b		X						
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:									
а	The governing body?	8a	X							
b	Each committee with authority to act on behalf of the governing body?	8b	X							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the									
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X						
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)									
			Yes	No						
	Did the organization have local chapters, branches, or affiliates?	10a		X						
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,									
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	37							
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X							
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		37							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	_X_							
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	_X_							
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		37							
	on Schedule O how this was done	12c	X							
13	Did the organization have a written whistleblower policy?	13	X							
14	Did the organization have a written document retention and destruction policy?	14	X							
15	Did the process for determining compensation of the following persons include a review and approval by independent									
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		v							
_	The organization's CEO, Executive Director, or top management official	15a	X							
b	Other officers or key employees of the organization	15b	Λ							
40-	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.									
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	40-		Х						
	taxable entity during the year?	16a		Λ						
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation									
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	16h								
Sec	exempt status with respect to such arrangements? tion C. Disclosure	16b								
	•==									
17 10		only)	ovoilol							
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s for public inspection. Indicate how you made these available. Check all that apply.	Orliy)	avallal)IC						
19	Own website Another's website X Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	rial							
19	statements available to the public during the tax year.	miaii	nai							
20	State the name, address, and telephone number of the person who possesses the organization's books and records									
20	THE ORGANIZATION - 612-302-3400									
	3650 FREMONT AVENUE NORTH 130 MINNEAPOLIS MN 55412									

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per week	box	not c , unle:	Pos heck i ss per nd a di	more rson i	than s botl	h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) ADAIR MOSLEY	50.00	_		,,				107 104		11 000
PRESIDENT & CEO	2 00			Х				187,184.	0.	11,882.
(2) HEATH RUDDUCK	2.00	٠,,		,,						0
CHAIR (2) WARD WARD	2 00	Х		Х				0.	0.	0.
(3) KAORI YAMADA VICE CHAIR	2.00	х		х				0.	0.	0.
(4) LINDSAY BENJAMIN	2.00							•	0.	0.
SECRETARY	2.00	х		Х				0.	0.	0.
(5) ANNE STUKAS	2.00							•	•	•
TREASURER	2,00	x		х				0.	0.	0.
(6) SIYAD ABDULLAHI	2.00									
DIRECTOR		Х						0.	0.	0.
(7) MELINDA EMERSON	2.00								-	-
DIRECTOR		Х						0.	0.	0.
(8) MAHROUS KANDIL	2.00									
DIRECTOR		Х						0.	0.	0.
(9) LIZ MASCOLO	2.00									
DIRECTOR		Х						0.	0.	0.
(10) KENJI OKUMURA	2.00									
DIRECTOR		Х						0.	0.	0.
(11) ERICA PRALLE	2.00									
DIRECTOR		Х						0.	0.	0.
(12) ANUPAMA SREEKANTH	2.00]							_	_
DIRECTOR		Х						0.	0.	0.
(13) JEFF STEINLE	2.00	1								_
DIRECTOR		Х						0.	0.	0.
(14) EDRIN WILLIAMS	2.00	ļ								_
DIRECTOR		Х						0.	0.	0.
		-								
-	1	l					<u> </u>	1		Form 990 (2022)

(A) Name and title	(B) Average hours per	box	Position (do not check more than one box, unless person is both an officer and a director/trustee)			than d	an	(D) Reportable compensation	(E) Reportable compensation	- 1	(F) Estimate		
	week (list any hours for related organizations below line)	tee or director	Institutional trustee	Officer Deficer		Highest compensated truth		from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	C	other ompens from the organization and relation ganization	ation ne tion ted	
		-											
										\perp			
										\perp			
										_			
4. 0.11.11								187,184.	0	_	11 0	92	
to Subtotal	II, Section A							0. 187,184.	0	•	11,882. 0. 11,882.		
 d Total (add lines 1b and 1c) 2 Total number of individuals (including but compensation from the organization 								•		•1	<u> </u>	5	
Did the organization list any former office.	director truet	00 k	· OV 0	mnl	0)/0	e or	hia	hest compensated emp	lovee on		Yes	No	
line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the s	such individual									3		Х	
and related organizations greater than \$15 Did any person listed on line 1a receive or	0,000? If "Yes,	" co	mple	ete S	Sche	edule	J f	or such individual		4	X		
rendered to the organization? <i>If</i> "Yes," coll Section B. Independent Contractors										5		Х	
Complete this table for your five highest of the organization. Report compensation for	•	•							•	sation	from		
(A) Name and busines			ONE					(B) Description of s		Com	(C) pensatio	on	
Total number of independent contractors (\$100,000 of compensation from the organ)		ot lin	nited	l to 1	_	se lis)	ted	above) who received mo	ore than				
										For	m 990	(2022)	

Form 990 (2022) PILLSBU
Part VIII Statement of Revenue

		Check if Schedule O contains a response of	or note to any lin	e in this Part VIII			
				(A)	(B)	(C)	(D)
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
					lunction revenue	business revenue	sections 512 - 514
S S	1 :	Federated campaigns 1a	647,398.				
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues 1b	,				
2 5		Fundraising events 1c					
fts,							
ig ig		•	3,890,719.				
ons,		ÿ \ , , ,	3,030,713.				
utio		All other contributions, gifts, grants, and	7 603 645				
들 된		similar amounts not included above 1f	7,603,645.				
ont		Noncash contributions included in lines 1a-1f		10 141 760			
Og		Total. Add lines 1a-1f		12,141,762.			
			Business Code	1 155 000	1 165 000		
Se	2	PROGRAM FEES	900099	1,465,803.	1,465,803.		
ë vi		·					
S							
an eve		d					
Program Service Revenue							
₫	1	All other program service revenue					
		Total. Add lines 2a-2f		1,465,803.			
	3	Investment income (including dividends, interes	st, and				
		other similar amounts)					
	4	Income from investment of tax-exempt bond pr					
	5	Royalties					
		(i) Real	(ii) Personal				
	6	a Gross rents 6a					
		Less: rental expenses 6b					
		Rental income or (loss) 6c					
		Net rental income or (loss)					
		Gross amount from sales of (i) Securities	(ii) Other				
	,	Control of the contro	(ii) Other				
		assets other than inventory 7a					
		Less: cost or other basis					
ther Revenue		and sales expenses					
e e		Gain or (loss) 7c					
æ		d Net gain or (loss)					
je l	8	Gross income from fundraising events (not					
Ò		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 18					
	-	Less: direct expenses 8b					
		Net income or (loss) from fundraising events					
	9	a Gross income from gaming activities. See					
		Part IV, line 199a					
		Less: direct expenses 9b					
		Net income or (loss) from gaming activities					
	10	Gross sales of inventory, less returns					
		and allowances10a	3,251,590.				
		Less: cost of goods sold 10b					
		Net income or (loss) from sales of inventory		1,100,551.	1,100,551.		
		, , ===================================	Business Code				
snc	11 :	OTHER	900099	6,674.			6,674.
Miscellaneous Revenue				, -			,
əlla							
Be		All other revenue					
Σ		Total. Add lines 11a-11d		6,674.			
	12	Total revenue. See instructions		14,714,790.	2,566,354.	0.	6,674.
	-			, = - , •	, , •		· , · · - •

232009 12-13-22

Form 990 (2022) PILLSBURY UNITED COMMUNITIES Part IX Statement of Functional Expenses

	ion 501(c)(3) and 501(c)(4) organizations must comp. Check if Schedule O contains a response				X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				·
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	347,204.	347,204.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	6,379,757.	E 204 00E	840,612.	225 060
7	Other salaries and wages	0,313,131.	5,304,085.	040,012.	235,060.
8	Pension plan accruals and contributions (include				
_	section 401(k) and 403(b) employer contributions)	766,644.	662,044.	73,614.	30 086
9	Other employee benefits	527,813.	438,884.	70,494.	30,986. 18,435.
10	Payroll taxes	327,013.	430,004.	70,494.	10,433.
11	Fees for services (nonemployees):				
_	Management				
b					
	Accounting				
	Lobbying Professional fundraising carviage, See Part IV line 17				
e •	Professional fundraising services. See Part IV, line 17 Investment management fees				
f g					
9	column (A), amount, list line 11g expenses on Sch 0.)	3,112,785.	2,296,799.	722,368.	93,618.
12	Advertising and promotion	3/112//034	2723077330	72273001	33,010
13	Office expenses	480,540.	447,708.	12,974.	19,858.
14	Information technology	101,100.	97,394.	3,706.	
15	Royalties		2.702.2.		
16	Occupancy	842,112.	791,750.	50,362.	
17	Travel	131,886.		14,026.	25.
18	Payments of travel or entertainment expenses	,	,	,	-
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	537,607.	486,931.	36,567.	14,109.
23	Insurance				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
-	amount, list line 24e expenses on Schedule 0.) PARTICIPANT EXPENSE	712,168.	702,581.	9,430.	157.
a b	MISCELLANEOUS	655,337.		96,015.	18,784.
C	STAFF AND VOLUNTEER	103,322.	43,315.	57,946.	2,061.
d			13,313.	3,,540.	2,001
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	14,698,275.	12,277,068.	1,988,114.	433,093.
<u>25</u> 26	Joint costs. Complete this line only if the organization	, _, _, _, _, _, _, _, _, _, _, _, _,	,,	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
_0	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2022)

Part X | Balance Sheet

Pai	rt X	Balance Sheet					
		Check if Schedule O contains a response or note	to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			4,989,459.	1	4,190,542.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net			2,586,447.	3	1,448,000.
	4	Accounts receivable, net			1,027,835.	4	981,193.
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, substa	antial c	contributor, or 35%			
		controlled entity or family member of any of these	e perso	ons		5	
	6	Loans and other receivables from other disqualifi	ed per	sons (as defined			
		under section 4958(f)(1)), and persons described		6			
ξ	7	Notes and loans receivable, net			7		
Assets	8	Inventories for sale or use		119,992.	8	143,461.	
Ä	9				287,827.	9	279,292.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D					
	b	Less: accumulated depreciation	10b	7,811,076.	9,852,816.	10c	11,160,906.
	11	Investments - publicly traded securities			11		
	12	Investments - other securities. See Part IV, line 1		12			
	13	Investments - program-related. See Part IV, line 1		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must equa			18,864,376.	16	18,203,394.
	17	Accounts payable and accrued expenses			806,235.	17	765,406.
	18	Grants payable		18			
	19	Deferred revenue			19		
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F				21	
es	22	Loans and other payables to any current or former					
Liabilities		trustee, key employee, creator or founder, substa					
jab.		controlled entity or family member of any of these			4 105 200	22	2 706 144
_	23	Secured mortgages and notes payable to unrelate			4,195,388.	23	3,796,144.
	24	Unsecured notes and loans payable to unrelated	-			24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines	-	·	226 126		00 710
		of Schedule D			336,136. 5,337,759.		98,712. 4,660,262.
	26	Total liabilities. Add lines 17 through 25			5,337,739.	26	4,000,202.
Ś		Organizations that follow FASB ASC 958, chec	ck ner	e 🕰			
nce	0.7	and complete lines 27, 28, 32, and 33.			8,453,577.	27	8,890,913.
ala	27	Net assets with depar restrictions			5,073,040.	28	4,652,219.
d B	28	Net assets with donor restrictions Organizations that do not follow FASB ASC 95			3,073,040.	20	Ŧ, UJZ, ZIJ•
-E		and complete lines 29 through 33.	o, che	ck nere			
٥	20	•				29	
ets	29	Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equ				30	
\ss(30	Retained earnings, endowment, accumulated inc				31	
Net Assets or Fund Balances	31				13,526,617.	32	13,543,132.
Ž	32	Total liabilities and net assets/fund balances			18,864,376.	33	18,203,394.
	33	Total liabilities and net assets/fund balances		I	TO,007,010.	ა	TO, 203, 394.

Par	t XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						
1 2 3 4 5 6 7 8	Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 2 from line 1 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) Net unrealized gains (losses) on investments Donated services and use of facilities Investment expenses Prior period adjustments	1 2 3 4 5 6 7 8	14, 14,	714	3,2 5,5	75. 15. 17.	
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	13,	543	3,1	32.	
Par	t XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII					X	
1 2a	Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both:		<u> </u>	2a	Yes	No X	
b	separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis						
	c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the						
b	Uniform Guidance, 2 C.F.R. Part 200, Subpart F? If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3a 3b Form	990	(2022)	

232012 12-13-22

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

OMB No. 1545-0047

Name of the organization PILLSBURY UNITED COMMUNITIES

41-0916478 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	10620008.	7472792.	13226328.	13498671.	12141762.	56959561.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	10620008.	7472792.	13226328.	13498671.	12141762.	56959561.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1686118.
	Public support. Subtract line 5 from line 4.						55273443.
Sec	ction B. Total Support				_		
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4	10620008.	7472792.	13226328.	13498671.	<u> 12141762.</u>	56959561.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						56959561.
	Gross receipts from related activities		,				7,833,815.
13	First 5 years. If the Form 990 is for the						
0-	organization, check this box and sto						
	ction C. Computation of Publ					l I	07.04
	Public support percentage for 2022 (14	97.04 %
	Public support percentage from 202					15	95.00 %
16a	33 1/3% support test - 2022. If the						
	stop here. The organization qualifies						
b	33 1/3% support test - 2021. If the						
	and stop here. The organization qua						
17a	10% -facts-and-circumstances test	-					
	and if the organization meets the fact			-	•	VI how the organi	zation
	meets the facts-and-circumstances to	-	•		-		
b	10% -facts-and-circumstances test	-					10% or
	more, and if the organization meets t				-		
40	organization meets the facts-and-circ				•		
18	Private foundation. If the organization	on did not check a	oox on line 13, 16	a, 100, 1/a, 0r 1/b	o, crieck this box a		(Form 990) 2022
						Julieuule A	(

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sed	ction A. Public Support	siow, picase comp	oicte i art ii.j				
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
_	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6	(a) 2010	(6) 2019	(6) 2020	(4) 2021	(6) 2022	(i) iotai
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	J		,	•	() ()	· —
	check this box and stop here						
	ction C. Computation of Publi					 	
	Public support percentage for 2022 (li	, ,,,	•	column (f))		15	%
	Public support percentage from 2021					16	%
	ction D. Computation of Inves			. 10 1 (0)		14-1	
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	% 7 in
198	33 1/3% support tests - 2022. If the						
b	more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the	organization did r	not check a box or	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, che	ck this box and st	top here. The orga	anization qualifies a	as a publicly supp	orted organization	
20	Private foundation. If the organization	n did not check a	hox on line 14 19	a or 19h check th	nis hox and see in	structions	

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Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

 If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
20		
3a		
3b		
Зс		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
Ja		
9b		
9c		
10a		
10b		L

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Га	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	110		
Sec	detail in Part VI. tion B. Type I Supporting Organizations	11c		
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			110
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
<u> </u>	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations	1		
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1		
Sec	the supported organization(s). tion D. All Type III Supporting Organizations	-		
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	3		
Sec	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	struction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
L	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in	2b		
3	these activities but for the organization's involvement. Parent of Supported Organizations. Answer lines 3a and 3b below.	20		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
_	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Sectio	n A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 N	Net short-term capital gain	1		
2 F	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
4 /	Add lines 1 through 3.	4		
5 [Depreciation and depletion	5		
	Portion of operating expenses paid or incurred for production or			
c	collection of gross income or for management, conservation, or			
	naintenance of property held for production of income (see instructions)	6		
7 (Other expenses (see instructions)	7		
8 /	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
	n B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 /	Aggregate fair market value of all non-exempt-use assets (see			
iı	nstructions for short tax year or assets held for part of year):			
a /	Average monthly value of securities	1a		
b /	Average monthly cash balances	1b		
	air market value of other non-exempt-use assets	1c		
d 1	Total (add lines 1a, 1b, and 1c)	1d		
e [Discount claimed for blockage or other factors			
	explain in detail in Part VI):			
	Acquisition indebtedness applicable to non-exempt-use assets	2		
3 5	Subtract line 2 from line 1d.	3		
4 (Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
s	ee instructions).	4		
5 1	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 N	Multiply line 5 by 0.035.	6		
	Recoveries of prior-year distributions	7		
8 N	finimum Asset Amount (add line 7 to line 6)	8		
Sectio	n C - Distributable Amount			Current Year
1 /	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 E	Inter 0.85 of line 1.	2		
3 1	/linimum asset amount for prior year (from Section B, line 8, column A)	3		
4 E	Inter greater of line 2 or line 3.	4		
5 l	ncome tax imposed in prior year	5		
6 [Distributable Amount. Subtract line 5 from line 4, unless subject to			

Schedule A (Form 990) 2022

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)					
Sect	ion D - Distributions		Current Year		
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp				
	organizations, in excess of income from activity	2			
3	Administrative expenses paid to accomplish exempt purpose	3	3		
4	Amounts paid to acquire exempt-use assets			4	
_5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
_6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
_9	Distributable amount for 2022 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2022	าร	(iii) Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reason-				
-	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2022				
	From 2017				
	From 2018				
	From 2019				
	From 2020				
	From 2021				
	Total of lines 3a through 3e				
	Applied to underdistributions of prior years				
	Applied to 2022 distributable amount				
i					
i	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D,				
	line 7:				
a	Applied to underdistributions of prior years				
	Applied to 2022 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2023. Add lines 3j and 4c.				
8	Breakdown of line 7:				
a	Excess from 2018				
	Excess from 2019				
	Excess from 2020				
	Excess from 2021				
е	Excess from 2022				

Schedule A (Form 990) 2022

232028 12-09-22 Schedule A (Form 990) 2022

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Name of the organization

PILLSBURY UNITED COMMUNITIES

Employer identification number

41-0916478

Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022)

Name of organization Employer identification number

PILLSBURY UNITED COMMUNITIES

41-0916478

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$647,398.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$1,733,970.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ 731,934.	Person X Payroll
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	Total contributions \$ 730,146.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$643,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2022)

Name of organization Employer identification number

PILLSBURY UNITED COMMUNITIES

41-0916478

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ 250,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$300,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ <u>547,000.</u>	Person X Payroll
(a)	(b)	(c)	(d)
No. 10	Name, address, and ZIP + 4	Total contributions \$ 680,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

PILLSBURY UNITED COMMUNITIES

41-0916478

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			

Page 4

Schedule B (Form 990) (2022) Name of organization **Employer identification number** PILLSBURY UNITED COMMUNITIES 41-0916478 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

	rganization	loris. Complete Part III.		1.0	Employer identification number
INAITIE OI O		RY UNITED COMMUN	TMTEC	"	41-0916478
Part I-A		anization is exempt und		or is a section 527	
1 Provid	de a description of the organiz cal campaign activity expendit teer hours for political campai				
Part I-E	Complete if the org	anization is exempt und	er section 501(c)(3	3).	
		incurred by the organization und			\$
		incurred by organization manage			
		n 4955 tax, did it file Form 4720			
4a Was a	a correction made?				Yes No
	s," describe in Part IV.		=0.// \		24/ 1/01
Part I-C		anization is exempt und			. , , ,
	• •	by the filing organization for se	•		\$
	• •	ization's funds contributed to ot	-		•
					. \$
		. Add lines 1 and 2. Enter here a			Φ.
		1120-POL for this year?			
made contri	payments. For each organizate butions received that were pro-	nployer identification number (El tion listed, enter the amount pai omptly and directly delivered to additional space is needed, prov	d from the filing organizate separate political orga	ation's funds. Also ente nization, such as a sep	er the amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid fro filing organization funds. If none, enter	's contributions received and

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

LHA

232041 11-08-22

Part II-A Complete if the org		s exempt under s	section 501(c)(3) and f		ection under
section 501(h)).					
expenses, and sha	re of excess lo	bbying expenditures).	and list in Part IV each affiliate	ed group member's nam	ne, address, EIN,
Limi	its on Lobbyin	box A and "limited cor ng Expenditures ns amounts paid or in	ntrol" provisions apply.	(a) Filing organization's	(b) Affiliated group totals
		·	·	totals	
1a Total lobbying expenditures to influ	•		, 0,	-	
b Total lobbying expenditures to influence to the business and the business are additional to the business and the business are additional to the busin the business are additional to the business are additional to t	_	• •			
c Total lobbying expenditures (add li					
d Other exempt purpose expendituree Total exempt purpose expenditure					
f Lobbying nontaxable amount. Enter			le in both columns.		
If the amount on line 1e, column (a) of		The lobbying nontax			
Not over \$500,000		20% of the amount or			
Over \$500,000 but not over \$1,000	0,000	\$100,000 plus 15% of	the excess over \$500,000.		
Over \$1,000,000 but not over \$1,5	500,000	\$175,000 plus 10% of	the excess over \$1,000,000	<u>. </u>	
Over \$1,500,000 but not over \$17	,000,000	\$225,000 plus 5% of t	the excess over \$1,500,000.		
Over \$17,000,000		\$1,000,000.			
g Grassroots nontaxable amount (er	nter 25% of line	e 1f)			
h Subtract line 1g from line 1a. If zer	o or less, ente				
i Subtract line 1f from line 1c. If zero	o or less, enter	-0-			
j If there is an amount other than ze	ero on either lin	e 1h or line 1i, did the	organization file Form 4720		
reporting section 4911 tax for this	year?				Yes No
(Some organizations t	hat made a se	ection 501(h) election	d Under Section 501(h) do not have to complete al ns for lines 2a through 2f.)	ll of the five columns b	elow.
	Lobbyin	g Expenditures Durir	ng 4-Year Averaging Period		_
Calendar year (or fiscal year beginning in)	(a) 201	9 (b) 202	(c) 2021	(d) 2022	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990) 2022

Schedule C (Form 990) 2022 PILLSBURY UNITED COMMUNITIES 41-09164 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
	e lobbying activity.	Yes	No	Amo	ount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:		X			
a	Volunteers?		X			
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X			
	Media advertisements?		X			
	Mailings to members, legislators, or the public?		X			
	Publications, or published or broadcast statements?		X			
	Grants to other organizations for lobbying purposes?	X	Δ			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Λ	Х			
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X			
	Other activities?		Λ		0.	
	Total. Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		х		<u> </u>	
			Λ			
	If "Yes," enter the amount of any tax incurred under section 4912					
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
	t III-A Complete if the organization is exempt under section 501(c)(4), section	1 501(c)(:	5), or sec	tion		
	501(c)(6).		o,, o. ooo			
				Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?		1			
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the					
_	t III-B Complete if the organization is exempt under section 501(c)(4), section			tion		
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered '		• •		3, is	
	answered "Yes."		• •	·	·	
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic					
	expenses for which the section 527(f) tax was paid).					
а	Current year		2a			
	Carryover from last year					
С						
3	A		١ ۵			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the e					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po					
	expenditures next year?		4			
5	Taxable amount of lobbying and political expenditures. See instructions		5			
Par						
Provi	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list): Part II-	A. lines 1 a	nd 2 (See		
instru	actions); and Part II-B, line 1. Also, complete this part for any additional information. RT II-B, LINE 1, LOBBYING ACTIVITIES:	,,	,	·		
то	SUPPORT JUSTICE BUILT COMMUNITIES, OUR COMMUNITY D	EVELOI	PMENT			
	·					
COF	RPORATION, PUC HIRED HYLDEN ADVOCACY & LAW TO HELP S	ECURE	RESOU	RCES		
FRO	M STATE LEGISLATORS FOR ACQUISITON, PRE-DEVELOPMENT	AND				
REI	DEVELOPMENT OF PROPERTIES IN OUR COMMUNITIES.					

Schedule C (Form 990) 2022

SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

PILLSBURY UNITED COMMUNITIES

Employer identification number 41-0916478

Par			or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lir	(a) Donor advised funds	(b) Funds and other accounts
4	Total number at and of year	(a) Donor advised funds	(b) i unus and other accounts
1 2	Total number at end of year		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	sed funds
Ū	are the organization's property, subject to the organization's	-	
6	Did the organization inform all grantees, donors, and donor a		
_	for charitable purposes and not for the benefit of the donor of		
Par			
1	Purpose(s) of conservation easements held by the organizati	on (check all that apply).	
	Preservation of land for public use (for example, recrea	ation or education) Preservation o	f a historically important land area
	Protection of natural habitat	Preservation of	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
	Total number of conservation easements		2a
	Number of conservation easements on a certified historic str		2c
d	Number of conservation easements included in (c) acquired a		
_	historic structure listed in the National Register		
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the	e organization during the tax
	year		
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per violations, and enforcement of the conservation easements in		
6	Staff and volunteer hours devoted to monitoring, inspecting,		
Ū	ctan and relations made develop to memoring, inspecting,	Thanking of Violations, and officially con-	oor valien eacomonic daring the year
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserva	ation easements during the year
	3, 1 3,	3	3
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170	(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservati		
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial statem	ents that describes the
	organization's accounting for conservation easements.		
Par	t III Organizations Maintaining Collections of		ther Similar Assets.
	Complete if the organization answered "Yes" on Form	n 990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 95	58, not to report in its revenue statement a	and balance sheet works
	of art, historical treasures, or other similar assets held for pul	blic exhibition, education, or research in f	urtherance of public
	service, provide in Part XIII the text of the footnote to its final	ncial statements that describes these iten	ns.
b	If the organization elected, as permitted under FASB ASC 95	· ·	
	art, historical treasures, or other similar assets held for public	e exhibition, education, or research in furt	herance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
2	If the organization received or held works of art, historical tre		al gain, provide
	the following amounts required to be reported under FASB A		•
	Revenue included on Form 990, Part VIII, line 1		
	Assets included in Form 990, Part X		
LHA	For Paperwork Reduction Act Notice, see the Instructions	5 IUI FUIII 99U.	Schedule D (Form 990) 2022

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

	t III Organizations Maintaining Co	ollections of Art			Othe	r Sir			S (contin		age ∠
3	Using the organization's acquisition, accessio								- (COITIII	ueu)	
Ū	collection items (check all that apply):	n, and other records	s, oncorruing of the	onowing triat	mano o	ngi iiii	Jane a	50 01 115			
а	Public exhibition	d	L can or exc	hange progra	m						
b	Scholarly research	e	Other	nange progra							
C	Preservation for future generations	C									
4	Provide a description of the organization's col	lections and evolain	how they further th	ne organizatio	n'e avai	mnt r	urnoe	a in Dart	YIII		
5	During the year, did the organization solicit or							C IIII ait	AIII.		
3	to be sold to raise funds rather than to be mai		*	*	ai				Yes		No
Pai	t IV Escrow and Custodial Arrang										<u> </u>
	reported an amount on Form 990, Part		ite ii tile organizatio	ii alisworca	103 01	11 011	11 550,	i aitiv,	11110 0, 01		
12	Is the organization an agent, trustee, custodia	•	ary for contribution	s or other ass	ets not	inclu	hah				
ıa	on Form 990, Part X?								Yes		No
h	If "Yes," explain the arrangement in Part XIII a							∟	165		_ INO
b	ii res, explain the arrangement in Fart Alli a	na complete the lon	owing table.			Г			Amount		
_	Beginning balance					F	1c		7 11110 21111	<u>'</u>	
							1d				
	Additions during the year Distributions during the year						1e				
f	Ending balance						1f				
	Did the organization include an amount on Fo								Yes		No
	If "Yes," explain the arrangement in Part XIII.								_ 103		֝֞֞֞֜֞֞֜֞֞֜֞֞֜֞֜֞֞֜֞֞֜֞֜֞֜֞֞֜֜֞֞֜֜֞֞֜֜֞
	t V Endowment Funds. Complete if										
		(a) Current year	(b) Prior year	(c) Two year			hree ye	ears back	(e) Four	years	back
1 a	Beginning of year balance	219,609.	199,177.	†	2,023.	\ <i>,</i>		2,723.	 		192.
	Contributions	97,457.			,					,	
	Net investment earnings, gains, and losses	-23,094.	20,432.	7	7,184.		1	9,300.		- 2	377.
4	Grants or scholarships		, ,		,			,			
	Other expenditures for facilities										
·	. '				30.					-4	092.
	Administrative expenses										
	End of year balance	293,972.	219,609.	199	9,177.		19	2,023.		172	273.
g 2	Provide the estimated percentage of the curre	· · ·	•		, =	<u> </u>		_,	l		
-	Board designated or quasi-endowment	94.7160	%	I) Held as.							
a h	Permanent endowment 5.2640	%									
	Term endowment .0200 %										
·	The percentages on lines 2a, 2b, and 2c shou	-									
32	Are there endowment funds not in the posses	•	tion that are held ar	nd administer	ed for th	26					
Ou	organization by:	Sion of the organiza	tion that are neid ar	ia administra	ca ioi ti	ic			Г	Yes	No
	(i) Unrelated organizations								3a(i)		Х
	(ii) Related organizations								3a(ii)		X
h	If "Yes" on line 3a(ii), are the related organizations	one listed as require	ed on Schedule R2								
4	Describe in Part XIII the intended uses of the								. [00]		
	t VI Land, Buildings, and Equipme		vinciit idiids.								
	Complete if the organization answered		. Part IV. line 11a. S	see Form 990.	. Part X.	line '	10.				
	Description of property	(a) Cost or ot	1	or other			nulated	- T	(d) Book	cvalue	
	bescription of property	basis (investm	` '	(other)		preci		1	(a) B 001	valu	,
10	Land	- '	<u> </u>	0,437.		, , , , ,			1,060) 4	37.
	Land			8,287.	5	927	,96	0.	8,340) 3	27
	Buildings Leasehold improvements		14,20	0,20,1	<u> </u>	<i>, , ,</i>	, , , ,		3,340	,, ,,	<u> </u>
	Equipment	I	3 35	9,887.	1	694	,04	6 -	1,665	5 . 84	4 1.
	Other			3,371.			,07			1,30	
	l. Add lines 1a through 1e. (Column (d) must eq		•						1,160		

Schedule D (Form 990) 2022

	NIID COMMONI.	1100 41	UDIUI/U Page U
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total (Column /b) must occup! Form 000 Part V and (P) line 15	

Fotal. (Column (b) must equal Form 990, Part X, col. (B) line 15.)

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	REFUNDABLE ADVANCE	98,712.
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990. Part X. col. (B) line 25.)	98,712.

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2022

SCHE	dule D (Form 990) 2022 I I D D D O KI ON I I D COMMON I	.110	41 07104/0	Page
Pai	t XI Reconciliation of Revenue per Audited Financial Stater	nents With Reven	ue per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 1	2a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line 12.)		5	
Pa	t XII Reconciliation of Expenses per Audited Financial State	ments With Exper	nses per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 1	2a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 900, Part I line 19.)		5	

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI,

lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

Part XIII Supplemental Information.

THE ORGANIZATION HAS A TAX-EXEMPT STATUS UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND HAS ADOPTED ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, ASC 740-10. THE ORGANIZATION'S POLICY IS TO EVALUATE UNCERTAIN TAX POSITIONS, AT LEAST ANNUALLY, FOR THE POTENTIAL FOR INCOME TAX EXPOSURE FROM UNRELATED BUSINESS INCOME OR FROM LOSS OF NONPROFIT STATUS. THE ORGANIZATION CONTINUES TO OPERATE CONSISTENT WITH ITS ORIGINAL EXEMPTION APPLICATION AND EACH YEAR TAKES THE NECESSARY ACTIONS TO MAINTAIN ITS EXEMPT STATUS. IT HAS BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION UNDER THE INTERNAL REVENUE CODE AND CHARITABLE CONTRIBUTIONS BY DONORS ARE TAX DEDUCTIBLE.

Schedule D (Form 990) 2022

Schedule D (Form 990) 2022	PILLSBURY	UNITED	COMMUNITIES	41-0916478	Page 5
Schedule D (Form 990) 2022 Part XIII Supplemental Inform	mation (continued))			
	•				

SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization							ntification number	
PILLSBU	RY UNITED COMMUNIT	IES				41-0916	478	
Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.								
Indicate whether the organization rais a	ed funds through any of the followin e Solicitat f Solicitat g Special or oral agreement with any individual art VII) or entity in connection with providuals or entities (fundraisers) pursua	tion of tion of fundra (incluc	non-g gover aising of ling of onal fu	overnment grants nment grants events ficers, directors, trus undraising services?		Yes		
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have c or cor contrib	itrol of	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization	
		Yes	No					
Total								
List all states in which the organizatio or licensing.			utions	or has been notified	it is e	exempt from re	gistration	
oc.io.ii.g.								

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2022

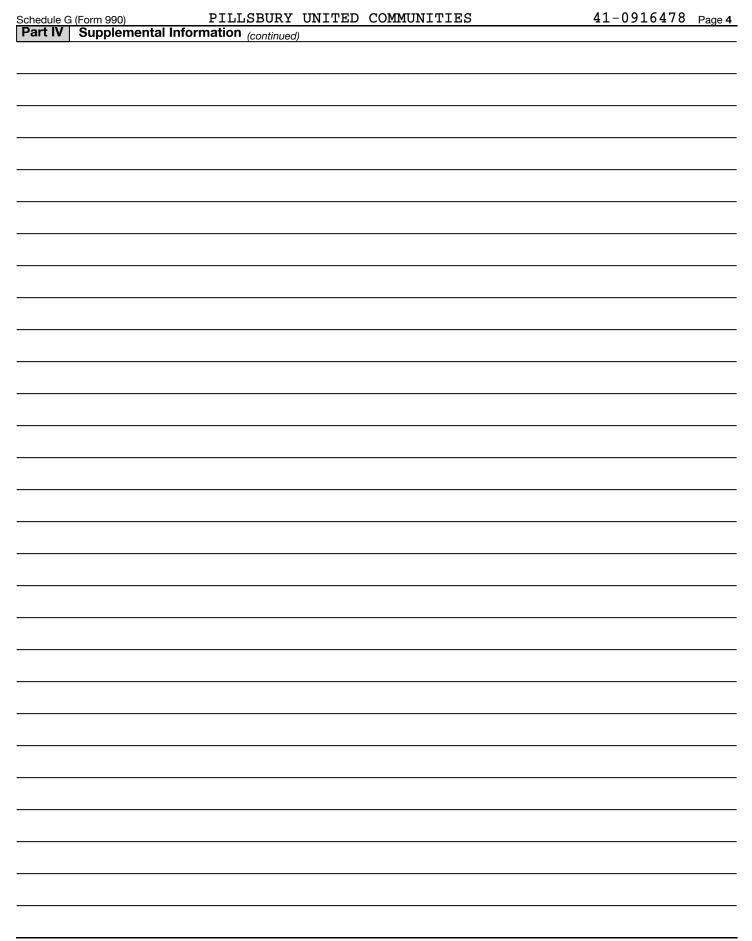
41-0916478 Page 2 PILLSBURY UNITED COMMUNITIES Schedule G (Form 990) 2022 Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events GREATER (add col. (a) through TOGETHER col. (c)) (total number) (event type) (event type) Gross receipts 2 Less: Contributions Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes Direct Expenses Rent/facility costs Food and beverages Entertainment Other direct expenses **10** Direct expense summary. Add lines 4 through 9 in column (d) 11 Net income summary. Subtract line 10 from line 3, column (d) Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (c) Other gaming (a) Bingo Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs Other direct expenses Yes Yes % Yes 6 Volunteer labor No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d)

9 Enter the state(s)	in which the organization conducts gaming activities:		
a Is the organizatio	n licensed to conduct gaming activities in each of these states?	Yes	O No
b If "No," explain:			
10a Were any of the o	rganization's gaming licenses revoked, suspended, or terminated during the tax year?	Yes	☐ No
b If "Yes," explain:			

232082 10-27-22

Schedule G (Form 990) 2022

Sch	edule G (Form 990) 2022 PILLSBURY UNITED COMMUNITIES 41-	<u>-0916</u>	478	Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	No
13	Indicate the percentage of gaming activity conducted in:			
	The organization's facility	13a		%
	o An outside facility			%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
•	Enter the hame and dadress of the person who propares the organization organism proposal events books and records.			
	Name			
	- Name			
	Address			
	Audiess			
45-			Yes	No
158	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Ш	162	NO
b	o If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount			
	of gaming revenue retained by the third party \$			
C	If "Yes," enter name and address of the third party:			
	Name			
	Address			
16	Gaming manager information:			
	Name			
	Gaming manager compensation \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
	birector/officer Employee independent contractor			
47	Mandatan diatributiona			
	Mandatory distributions:			
a	Is the organization required under state law to make charitable distributions from the gaming proceeds to		V	
	retain the state gaming license?	Ш	Yes	∟ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
Da	organization's own exempt activities during the tax year \$			
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and F	'art III, lin	es 9, 9	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			



SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Open to Public

Inspection

Employer identification number Name of the organization 41-0916478 PILLSBURY UNITED COMMUNITIES Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2022

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
CHOLARSHIPS	0	0.	0.		
OUSING AND OTHER ASSISTANCE	0	0.	0.		
Part IV Supplemental Information. Provide the information red	quired in Part I, lin	e 2; Part III, column	(b); and any other ac	Iditional information.	
PART I, LINE 2:					
RECIEPIENTS MEET CERTAIN REQUIREME	NTS TO RE	CEIVE ASSI	STANCE.		

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

PILLSBURY UNITED COMMUNITIES

Employer identification number 41-0916478

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	_		37
	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			37
	The organization?	6a		X
b	Any related organization?	6b		Х
_	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			v
_	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			37
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		<u> </u>

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Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of V	V-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) ADAIR MOSLEY	(i)	187,184.	0.	0.	0.	11,882.	199,066.	0.
PRESIDENT & CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 3:
BOARD APPROVES COMPENSATION OF PRESIDENT & CEO.

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

PILLSBURY UNITED COMMUNITIES

Employer identification number 41-0916478

WE ARE COMMUNITY BUILDERS CO-CREATING CHANGE TOWARDS A JUST SOCIETY. WE IMAGINE THRIVING COMMUNITIES WHERE EVERY PERSON HAS PERSON, SOCIAL, AND ECONOMIC POWER. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: PEOPLE: - NORTH MARKET, A SOCIAL ENTERPRISE OF PILLSBURY UNITED EMPLOYED 25 INDIVIDUALS PAID AN AVERAGE OF \$15.17 PER HOUR WITH 76% FROM NORTH MINNEAPOLIS; YIELDED NEARLY 2,500 WEEKLY TRANSACTIONS TOTALING MORE THAN \$2.6M IN SALES; GENERATED \$175,000 IN RETAIL SALES FOR 26 BLACK, BROWN, AND NORTHSIDE SMALL BUSINESSES; AND FRESH PRODUCE ACCOUNTED FOR 25% OF SALES THROUGH WEEKLY PRODUCE DISCOUNT - WITHIN FOOD SYSTEMS IMPACT AREA, OVER 1.8M POUNDS OF FOOD DISTRIBUTED THROUGH CULTURALLY SPECIFIC FOOD SHELVES; NEARLY 1,000 MEALS SERVED PER WEEK AT OAK PARK AND WAITE HOUSE COMMUNITY CAFES; AND GENERATED \$11,000 IN PRODUCE SALES THROUGH PILLSBURY UNITED FARMS' INDOOR HYDROPONICS - WITHIN COMMUNITY HEALTH IMPACT AREA, OVER 800 SENIOR CLIENTS AGE 60+
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- WIIIIN COMMUNITI HEADIH IMFACI AKEA, OVER OUU SENIOK CHIENIS AGE OUT
SERVED THROUGH INDIVIDUALIZED HEALTH AND SOCIAL SERVICES; 500 CLIENTS
RECEIVED RENT ASSISTANCE; 389 CLIENTS VACCINATED OR SCREENED FOR HEALTH
CONDITIONS; AND 8,437 INDIVIDUALS REACHED BY HEALTH MESSAGING ON SOCIAL
MEDIA AND CULTURALLY-SPECIFIC MEDIA
- 25 ADULTS WITH DISABILITIES EXCEED SOCIAL-EMOTIONAL GOALS THROUGH COMMUNITY ACCESSIBILITY PROGRAMMING

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Schedule O (Form 990) 2022

<u>Schedule O (Form 990) 2022</u> Page **2**

Name of the organization **Employer identification number** 41-0916478 PILLSBURY UNITED COMMUNITIES - 132 WOMEN AND FAMILIES EQUIPPED AND EMPOWERED TO SURVIVE DOMESTIC, SEXUAL, AND GENDER-BASED VIOLENCE THROUGH THE IMMIGRANT WOMEN'S ADVOCACY PROGRAM ESTABLISHED PAID COMMUNITY ADVISORY COMMITTEE TO INFORM THE DEVELOPMENT OF REGIONAL TWIN CITIES COMMUNITY HEALTH WORKER HUB, LED BY PILLSBURY UNITED IN DEVELOPMENT FOR 2022 LAUNCH PLACE: 6,000 PILLSBURY HOUSE + THEATER PATRONS ACCESSED PROFESSIONAL THEATER THROUGH "PICK YOUR PRICE" TICKETS - RETURNED TO LIVE THEATER WITH SOLD OUT PRODUCTION OF WHAT TO SEND UP WHEN IT GOES DOWN 300 ARTISTS SUPPORTED TO CREATE TRANSFORMATIVE ART THROUGH PILLSBURY HOUSE + THEATER 50 KIDS EXCEEDED THEIR OWN EXPECTATIONS OF THEMSELVES THROUGH THE CHICAGO AVENUE PROJECT - 10,000 CORPORATE EMPLOYEES COMMITTED TO BUILDING EQUITY AND INCLUSION IN THEIR WORKPLACE AFTER A PERFORMANCE BY BREAKING ICE, A SOCIAL ENTERPRISE OF PILLSBURY UNITED PREMIERED AND HOSTED 16 EPISODES OF POWER PERSPECTIVES, A NEW RADIO SHOW INTERVIEWING CANDIDATES AND DISCUSSING POLICY ON KRSM, A SOCIAL ENTERPRISE OF PILLSBURY UNITED 40 COMMUNITY LEADERS' VOICES AMPLIFIED AS VOLUNTEER HOSTS OF KRSM RADIO PROGRAMS - MONTHLY CIRCULATION OF 10,000 NEWSPAPERS TO NORTH MINNEAPOLIS HOMES AND COMMUNITY LOCATIONS BY NORTH NEWS, A SOCIAL ENTERPRISE OF PILLSBURY

<u>Schedule O (Form 990) 2022</u> Page **2**

Employer identification number Name of the organization 41-0916478 PILLSBURY UNITED COMMUNITIES UNITED 400 CEDAR-RIVERSIDE COMMUNITY MEMBERS ATTENDED THE COYLE CUP AT BRIAN COYLE CENTER, A YOUTH BASKETBALL TOURNAMENT IN PARTNERSHIP WITH SEVERAL NEIGHBORHOOD ORGANIZATIONS AND BUSINESSES PROSPERITY: - ACOUISITION OF 3 HISTORICALLY DISINVESTED SITES IN EMERGING CULTURAL AND ECONOMIC CORRIDORS IN MINNEAPOLIS FOR FUTURE COMMUNITY-LED REDEVELOPMENT BY JUSTICE BUILT COMMUNITIES - 161 PAID YOUTH LADDERS-TO-LEADERSHIP INTERNS DURING SUMMER 2021 FOCUSED ON SOFT SKILLS, TECHNICAL SKILLS, NETWORKING, AND SUPPORT SERVICES INCLUDING BASIC NEEDS AND COLLEGE PREPARATION - 82 YOUTH SERVED THROUGH YOUTH & FUTURE FOCUS TUTORING, PAID INTERNSHIPS, AND PLACE-BASED PROGRAMMING DURING THE 2020-2021 SCHOOL YEAR 851 YOUTH EXPERIENCING HOMELESSNESS OR AT RISK FOR HOMELESSNESS RECEIVED SUPPLIES AND RESOURCE REFERRALS THROUGH STREET OUTREACH; 183 FREE BIKES DISTRIBUTED; AND 416 BIKES SOLD THROUGH FULL CYCLE, A SOCIAL ENTERPRISE OF PILLSBURY UNITED 53 YOUTH CLIENTS RECEIVED CULTURALLY-RELEVANT TRAINING, TUTORING, AND INDIVIDUALIZED SUPPORT THROUGH PAID INTERNSHIPS AT SISTERHOOD BOUTIQUE, A SOCIAL ENTERPRISE OF PILLSBURY UNITED 32 CHILDREN READY FOR KINDERGARTEN THROUGH PILLSBURY EARLY EDUCATION CENTER PROGRAMMING - APPROXIMATELY 9,400 STUDENTS ATTENDED 20 INNOVATIVE CHARTER SCHOOLS AUTHORIZED BY THE OFFICE OF PUBLIC CHARTER SCHOOLS DURING THE 2020-2021

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<u>Schedule O (Form 990) 2022</u> Page **2**

Employer identification number Name of the organization 41-0916478 PILLSBURY UNITED COMMUNITIES SCHOOL YEAR POLICY SECURED \$1M STATE CASH APPROPRIATION FOR COLLEGE AND CAREER READINESS PROGRAM CAREER PATHWAYS, IN DEVELOPMENT FOR 2022 LAUNCH IN PARTNERSHIP WITH DUNWOODY AND MINNEAPOLIS COLLEGE ATTENDED 20+ COALITION MEETINGS WITH THE MINNESOTA COMMUNITY HEALTH WORKER ALLIANCE TO EXPAND THE SCOPE OF MEDICAID REIMBURSEMENT AND SUSTAINABILITY CULTIVATED HENNEPIN COUNTY PARTNERSHIP TO GUIDE OVER \$1M ANNUAL BUDGET DESIGNATED FOR EFFORTS TO REDUCE THE HOMEOWNERSHIP RACIAL GAP SECURED \$3M PROGRAM RELATED INVESTMENT FROM HENNEPIN COUNTY FOR OUR COMMUNITY DEVELOPMENT CORPORATION, JUSTICE BUILT COMMUNITIES SERVED AS BACKBONE AGENCY OF THE METRO FOOD JUSTICE NETWORK, A BROAD COALITION OF PARTNERS IN THE 7-COUNTY METRO AREA 600+ VOTERS ENGAGED AT MINNEAPOLIS COMMUNITY EVENTS, INCLUDING VOTER EDUCATION AND ONSITE VOTER REGISTRATION CO-DEVELOPED VOTER GUIDE AND VOTER EDUCATION CAMPAIGN FOR 2021 LOCAL MINNEAPOLIS ELECTIONS IN PARTNERSHIP WITH SAHAN JOURNAL AND POLLEN FORM 990, PART VI, SECTION B, LINE 11B: THE FINANCE COMMITTEE MOVES THE DRAFT FORM 990 TO THE BOARD FOR REVIEW, DISCUSSION AND APPROVAL PRIOR TO FILING. FORM 990, PART VI, SECTION B, LINE 12C: THIS IS DONE ON MANY LEVELS THROUGHOUT THE ORGANIZATION. POLICIES AND PROCEDURES ARE BROUGHT TO THE GOVERNING BOARD ANNUALLY FOR EVALUATION AND

Schedule O (Form 990) 2022 Page **2**

Schedule O (Form 990) 2022	Page 2
Name of the organization PILLSBURY UNITED COMMUNITIES	Employer identification number 41-0916478
COMPLIANCE ENFORCEMENT. THE ORGANIZATION ALSO HAS AN EFFE	ECTIVE PROGRAM
EVALUATION SYSTEM - MANAGED BY AN ORGANIZATIONAL PERFORMAN	NCE TEAM.
FORM 990, PART VI, SECTION B, LINE 15:	
COMPENSATION IS LOOKED AT ANNUALLY INTERNALLY AND EXTERNAL	LLY. LIKED
POSITIONS ARE COMPARED TO REDUCE DISCREPENCIES, AS WELL AS	S LOCAL AND
NATIONAL DATA TO ENSURE THE ORGANIZATION IS IN ALIGNMENT V	VITH TREND.
FORM 990, PART VI, SECTION C, LINE 19:	
AVAILABLE UPON REQUEST.	
FORM 990, PART IX, LINE 11G, OTHER FEES:	
PROFESSIONAL FEES:	
PROGRAM SERVICE EXPENSES	2,296,799.
MANAGEMENT AND GENERAL EXPENSES	722,368.
FUNDRAISING EXPENSES	93,618.
TOTAL EXPENSES	3,112,785.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	3,112,785.
FORM 990, PART XII, LINE 2C	
NO CHANGE FROM PRIOR YEAR.	
NO CHANGE FROM INTOK TEAK.	