

# IMPACT REPORT

2021 RESULTS

PILLSBURY UNITED COMMUNITIES

COMMUNITY



IMPACT 2021

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## LETTER FROM LEADERSHIP

# FROM CRISIS TO RECOVERY TO RESILIENCE

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**ADAIR MOSLEY**  
President & CEO



**CHRIS HUSET**  
Board Chair

2020 cast a long shadow over 2021. Our communities continued to bear the loss and trauma of George Floyd's murder and a second year of COVID—and the painful inequities they exposed. With social systems near the breaking point and new crises emerging, our agency rallied to meet unprecedented needs in Minneapolis and beyond.

Yet we also witnessed our community moving toward recovery. Not just from the setbacks of 2020, but working to overcome systemic failures generations in the making, from education to public safety, housing to health. Through mutual aid and other grassroots mobilization, we saw the community's resilience in action. But seismic challenges like these can't be solved through grit alone. Band-aids are no substitute for heart surgery. We need solutions at the scale of the challenge.

In step with our strategic vision and the aspirations of those we serve, in 2021 we redoubled our commitment to fostering true resiliency in our communities. That means building equitable systems, infrastructure and environments that empower people from the ground up, and unlocking the resources to sustain them.

This year we planted seeds that will make us more innovative, more nimble and more effective in 2022. Tending to urgent needs while tackling the root causes of inequity at the same time... that is our work. With partners like you standing by us, we will move it forward.

# ABOUT PILLSBURY UNITED COMMUNITIES

## OUR IMPACT AREAS

**PEOPLE**- Healthy, safe, and ready to thrive

**PLACE**- Welcoming participation, pride, and belonging

**PROSPERITY**- The power to learn, work, and own our future

**POLICY**- Promoting, protecting, and galvanizing our communities

## WHO WE SERVE

The Black, Brown, Indigenous, immigrant, and working-class residents of Minneapolis striving to build better lives for their communities and families in spite of racism, poverty and other systemic barriers.

## OUR VALUES

**CREATIVITY**- We believe in building bold, transformative solutions with our community.

**JUSTICE**- We believe equity comes from health, safety, quality education, and meaningful work.

**CONNECTION** - We believe we are stronger together; we strive to always work in partnership.

**KINDNESS**- We believe that positivity, empathy, and compassion are revolutionary acts.

**RESILIENCE** - We believe true resiliency in communities emerges from equitable systems, infrastructure, and social connectedness.

Pillsbury United Communities is one of Minnesota's most well-established organizations with more than 140 years of service. Our connected network of community centers and innovative social enterprises serves the North, East Phillips, Powderhorn and Cedar-Riverside neighborhoods of Minneapolis and diverse communities across the Twin Cities.

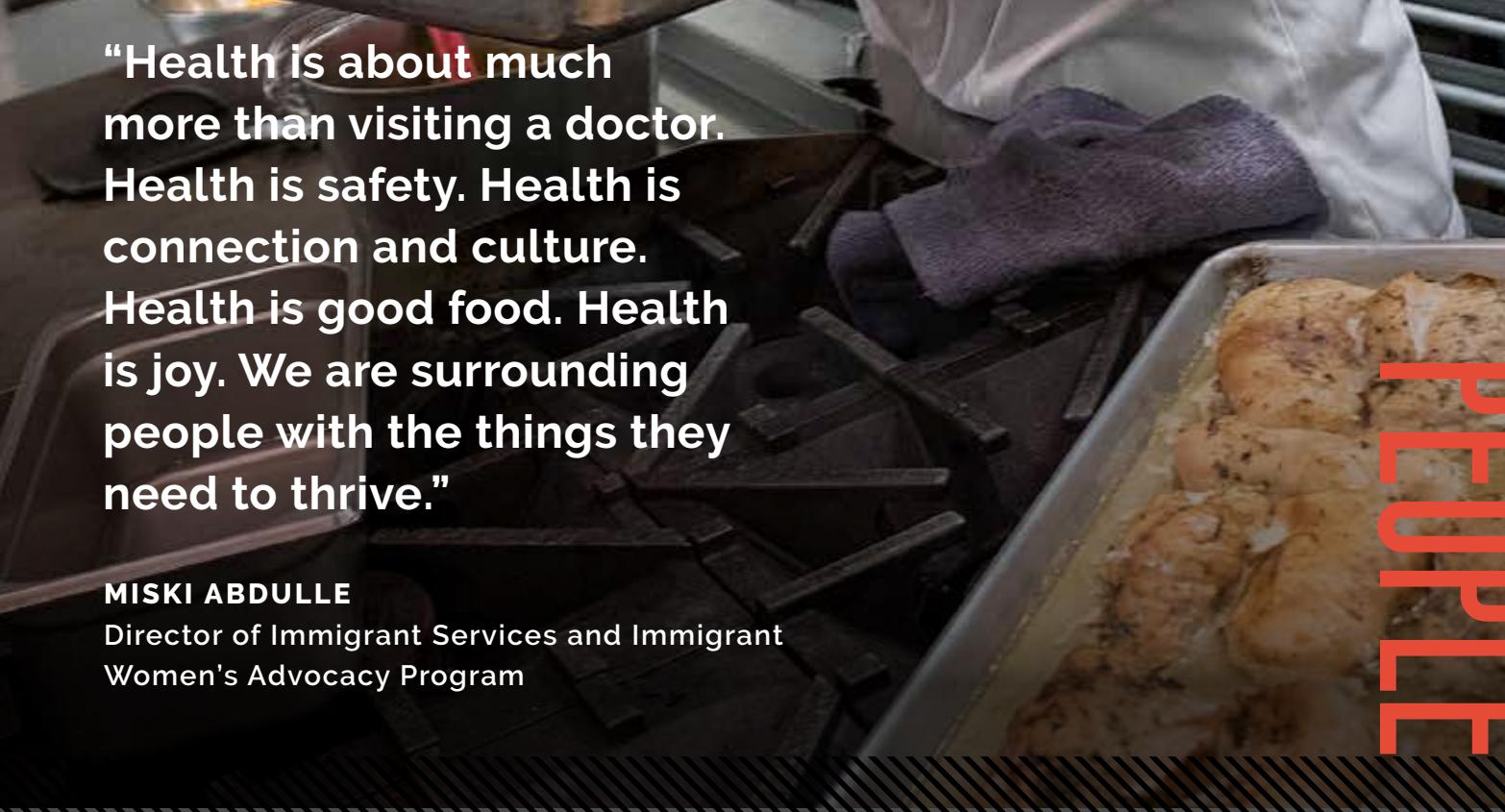
## OUR MISSION

We are community builders co-creating enduring change towards a just society.

## OUR VISION

We imagine thriving communities where every person has personal, social, and economic power.





**"Health is about much more than visiting a doctor. Health is safety. Health is connection and culture. Health is good food. Health is joy. We are surrounding people with the things they need to thrive."**

**MISKI ABDULLE**  
Director of Immigrant Services and Immigrant Women's Advocacy Program

## PEOPLE

# PROMOTING HOLISTIC HEALTH

What makes a community healthier? Nourishing food. Relevant wellness support. Economic opportunity. And a spectrum of factors that keep people safe, stable and happy. In 2021 we worked to strengthen that foundation.

Our North Market grocery store expanded its discount fresh produce programs, helping produce grow to become 25% of overall store sales. The store partnered with 26 Black, Brown, and local small businesses to put \$175,000 back into the community. And we scaled up our food system work, distributing a record

1.8 million pounds of food and serving 4,000 monthly meals at our Community Cafés, while giving local youth a head start on food-industry careers.

To support the most vulnerable as the pandemic dragged on, we delivered health and social services to more than 800 seniors where they live. Now Pillsbury United is leading the collaborative development of the Twin Cities Community Health Worker Hub, launching in 2022, that employs and empowers local people to support the health of their neighbors.

## IMPACT IN ACTION

**2,500**

weekly transactions at North Market totalling \$2.6M in sales

**\$11,000**

in produce sales through our indoor hydroponics program

**500**

clients received rent assistance

**389**

clients vaccinated or screened for health conditions

**132**

women and families empowered to survive domestic, sexual, and gender-based violence through the Immigrant Women's Advocacy Program

## PLACE

# STRENGTHENING SOCIAL CONNECTIONS

As our community emerged from isolation in 2021, Pillsbury United was a powerful force for reconnection and belonging.

Pillsbury House+Theatre made a triumphant return with the sold-out production of *What To Send Up When It Goes Down* staged outdoors, with pick-your-own pricing that got 6,000 attendees in on the act. We brought our Breaking Ice program to a record 10,000 corporate employees virtually, helping to build equity, inclusion and empathetic connections in the workplace. And our low-power FM station KRSM

premiered 16 episodes of "Power Perspectives," where hosts passed the mic to 40 local leaders to discuss policy with a neighborhood lens.

Closing out the year, Brian Coyle Center in Cedar-Riverside hosted 400 community members to cheer on neighborhood players in the Coyle Cup youth basketball tournament—a reassuring sign that life goes on.

## IMPACT IN ACTION

**300**

artists supported to create transformative art through Pillsbury House + Theatre

**10,000**

monthly circulation of our North News newspaper across the Northside

**50**

local kids produced original plays with artist mentors through the Chicago Avenue Project

**400**

community members attended a youth basketball tournament at Brian Coyle Center, in partnership with neighborhood organizations and businesses

**40**

community leaders' voices amplified as volunteer hosts of KRSM radio programs



**"We're making space for important conversations with local leaders and historically ignored folks that just don't happen in mainstream media. And our community is listening!"**

**ANDREA PIERRE**  
Station Manager at KRSM



**"Young people coming out of Full Cycle gain skills for a different future, one where they are defined by their potential, not the challenges they've faced."**

**MATT TENNANT**

Founder and Director of Full Cycle

## PROSPERITY

# SCALING OPPORTUNITY WHERE IT COUNTS

Despite the Twin Cities' abundant wealth, generations of Black and Brown residents have been shut out of this prosperity.

We're working to change that with Justice Built Communities (JBC), a community-led development corporation that grows equitable opportunity in areas historically sidelined by investment. In 2021, JBC acquired three neglected sites on the Northside — future hubs for thriving businesses, good jobs, and local pride that are being developed collaboratively with legacy residents.

Our youth programs also surged in 2021. That includes supplying and supporting 851 unhoused youth and youth at risk of homelessness through Full Cycle, a social enterprise that uses bikes and street outreach as vehicles for resilience-building and future-readiness. Our Ladders-to-Leadership program helped 161 paid interns develop the skills, network, and mindset to move on to college and career goals with confidence.

That's how you build an economy that uplifts everyone.

## IMPACT IN ACTION

**82**

youth served through Youth & Future Focus tutoring, paid internships, and place-based programming during the 2020-2021 school year

**53**

youth clients received culturally-relevant training and support through jobs at Sisterhood Boutique

**183**

free bikes distributed and 416 bikes sold through Full Cycle

**32**

children ready for kindergarten through our early education programming

**9,400**

students attended 20 innovative charter schools authorized by the Office of Public Charter Schools during the 2020-2021 school year

## POLICY

# UNLOCKING RESOURCES AND PARTNERSHIPS

Where systems institutionalize oppression and limit possibility, policy is a critical lever for change. After the urgent crises of 2020 forced leaders to step up, we knew we needed to keep the pressure on—not just to sustain those investments, but mobilize for long-term recovery.

Through organizing and advocacy in 2021, our team unlocked and guided American Rescue Plan funds that brought vital relief to our Cities. Before midterm elections, our voter registration events directly engaged 600 new voters while our voter education guide, co-developed with local media

partners, reached more than 50,000. We secured a landmark \$1 million state appropriation to open new career pathways for Black and Brown youth, launching in 2022 at Minneapolis College and Dunwoody. And in response to persistent food access challenges, we teamed with the city to create pop-up food shelves.

By rallying community, partners, resources and political will state-wide, we're shaping systems that will have a generational impact.

## IMPACT IN ACTION

### \$1 MILLION

state appropriation for a new career and early college program launching in 2022 in partnership with Dunwoody and Minneapolis College

**600+**  
voters engaged at Minneapolis community events, including voter education and onsite voter registration

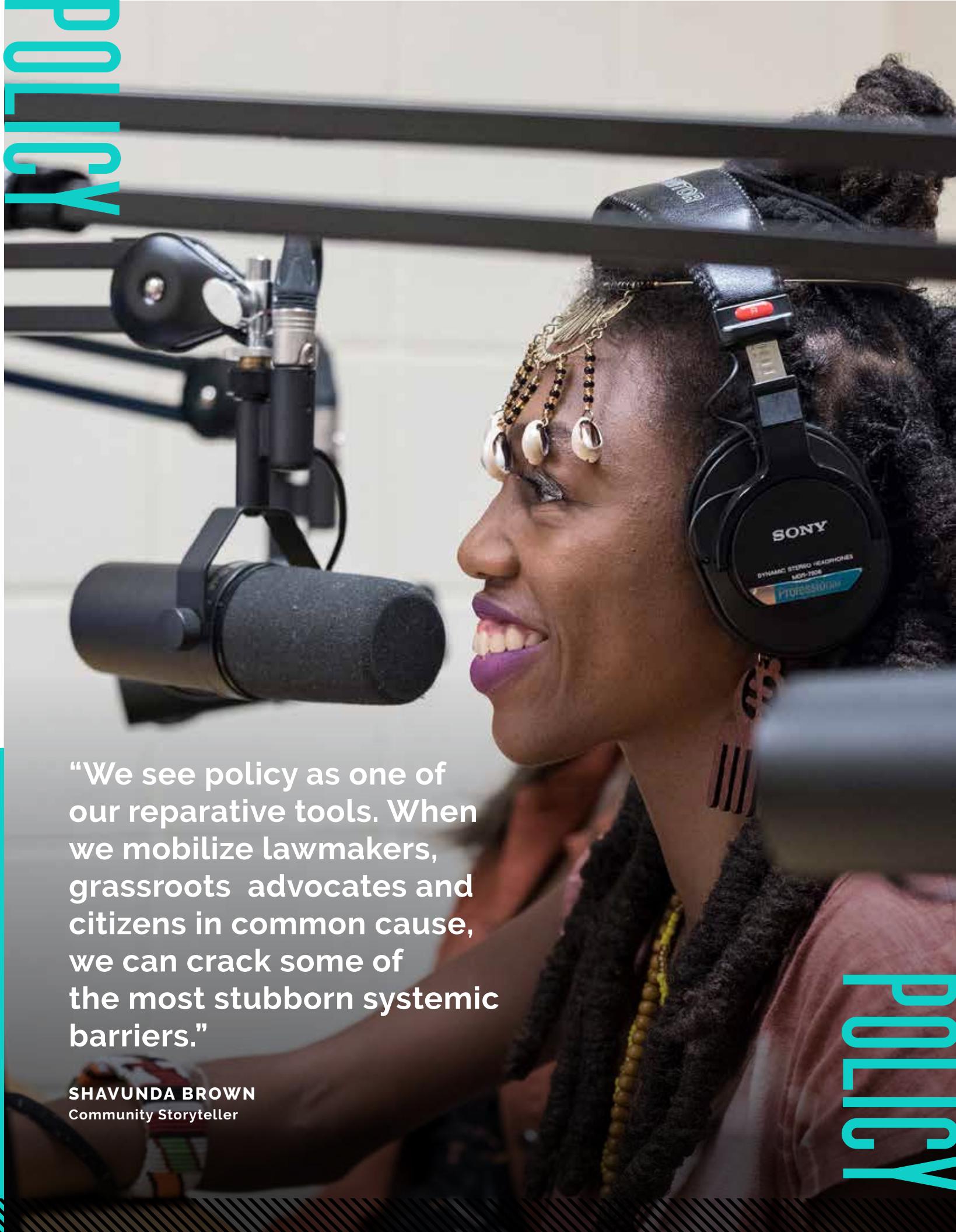
**\$3 MILLION**  
secured from Hennepin County for our community development corporation, Justice Built Communities

**\$1 MILLION**  
annual budget guided in partnership with Hennepin County to reduce the homeownership racial gap

**20+**  
coalition meetings with the Minnesota Community Health Worker Alliance to expand the scope of Medicaid reimbursement and sustainability

**"We see policy as one of our reparative tools. When we mobilize lawmakers, grassroots advocates and citizens in common cause, we can crack some of the most stubborn systemic barriers."**

**SHAVUNDA BROWN**  
Community Storyteller





## WHERE WE ARE

OUR CENTERS  
AND ASSETS

## PUC HEADQUARTERS

## OUR EXECUTIVE OFFICE

Neighborhood: Camden | 3650 Fremont Ave N, Minneapolis, MN 55412

NEIGHBORHOOD  
CENTERS

## BRIAN COYLE CENTER BC

Neighborhood: Cedar-Riverside  
420 S 15th Ave, Minneapolis, MN 55454

## OAK PARK CENTER OP

Neighborhood: Near North  
1701 Oak Park Ave N, Minneapolis, MN 55411

## PILLSBURY HOUSE + THEATRE PH

Neighborhood: Central  
3501 Chicago Ave, Minneapolis, MN 55407

## WAITE HOUSE WH

Neighborhood: East Phillips  
2323 11th Ave S, Minneapolis, MN 55404

## SOCIAL ENTERPRISES

## BREAKING ICE BI

Neighborhood: Central  
3501 Chicago Ave, Minneapolis, MN 55407

## FULL CYCLE BIKE SHOP FC

Neighborhood: Central  
3515 Chicago Ave, Minneapolis, MN 55407

## KRSM RADIO KR

Neighborhood: East Phillips  
2323 11th Ave S, Minneapolis, MN 55404

## NORTH MARKET NM

Neighborhood: Camdentown  
4414 N Humboldt Ave, Minneapolis, MN 55412

## NORTH NEWS NN

Neighborhood: Near North  
1701 Oak Park Ave N, Minneapolis, MN 55411

## SISTERHOOD BOUTIQUE SB

Neighborhood: Cedar-Riverside  
2200 Riverside Ave, Minneapolis, MN 55454

# FINANCIALS

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## FINANCIAL STATEMENT

### SUPPORT & REVENUE

Grants and Contributions	\$8,752,866
Government Grants and Contracts	\$4,049,473
United Way	\$707,652
Program Fees	\$778,974
Net Sales	\$887,022
Investment and Other Income	\$133,593

**TOTAL SUPPORT & REVENUE**      **\$15,309,580**

### EXPENSES

Program Services	\$10,278,492
Support Services	\$2,059,241
<b>TOTAL EXPENSES</b>	<b>\$12,337,733</b>

### ASSETS & EQUITY

Change in Net Assets	\$2,971,847
Net Assets - Beginning of Year	\$10,341,046
<b>NET ASSETS - END OF THE YEAR</b>	<b>\$13,312,893</b>

## BALANCE SHEET

### ASSETS

Cash and Cash Equivalents (Operations)	\$2,018,324
Cash and Cash Equivalents (Other)	\$2,984,595
Accounts Receivable	\$1,027,835
Grants Receivable - Net	\$2,311,447
Inventory	\$119,992
Prepaid Expenses	\$288,109
<b>TOTAL CURRENT ASSETS</b>	<b>\$8,750,302</b>

### TOTAL ASSETS

Grants Receivables - Net  
Land, Buildings, and Equipment - Net

**TOTAL NON-CURRENT ASSETS**

\$275,000  
\$9,968,478

**\$10,243,478**

### LIABILITIES / NET ASSETS & EQUITY

Accounts Payable	\$343,539
Accrued Expenses	\$563,183
Notes Payable	\$601,949
Refundable Advances	\$295,376
<b>NON-CONTROLLING INTEREST</b>	<b>\$104,725</b>

Notes Payable  
Scholarships Payable

**TOTAL CURRENT LIABILITIES**

\$3,836,080

\$40,760

**\$5,680,887**

Total Unrestricted	\$8,344,578
Temporarily Restricted	\$5,073,040
<b>TOTAL NET ASSETS</b>	<b>\$13,417,618</b>

### TOTAL LIABILITIES / NET ASSETS

**\$18,993,780**

# OUR LEADERSHIP AND BOARD

## OUR LEADERS

**ADAIR MOSLEY**

President & CEO

**BRENNNA BRELIE**

Chief of Staff

**KIM PEPPER**

Chief Engagement Officer

**VANAN MURUGESAN**

Chief Transformation Officer

**AMANO DUBE**

Senior Director of  
Community Development  
at Brian Coyle Center

**SAMANTHA DIAZ**

Director of Office of Public  
Charter Schools

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Senior Director of Narrative  
Arts & Culture

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Community Development for Justice Built  
Communities

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Senior Director of Youth &

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**LATOSHA COX**

Director of Learning  
and Leadership

**MISKI ABDULLE**

Director of Immigrant Services  
and Immigrant Women's Advocacy  
Program

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Director of Community Accessibility

**NOËL RAYMOND**

Senior Director of  
Narrative, Arts & Culture

**ETHAN NEAL**

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**AWOL WINDISSA**

Director of Community Health

**SIYAD ABDULLAHI**

The Language Banc, LLC  
Founder/President/CEO

**FAYSAL ABRAHAM**

Cedar Cultural Center, Interim  
Operations Director

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UnitedHealth Group, Optum Global  
Advantage Senior Project Manager  
*(Vice Chair)*

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Entrepreneur

**MELINDA EMERSON**

Best Buy, Senior Director,  
Online Experiences

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Schatz Real Estate Group, Inc  
Stull Family Foundation  
T. Rowe Price Charitable  
Thrivent Tour  
Tonja Orr Charitable Fund at Schwab Charitable  
Twin Cities Bicycling Club  
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U.S. Charitable Gift Trust