Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047

Open to Public Inspection

Α	For the	he 2012 calen	dar year, or tax year be	ginning	, 2012,	and ending		,		
В	Check	if applicable:	С				D Employ	er Identifica	ation Number	
	XA	ddress change	PILLSBURY UNIT	ED COMMINITE	as.		41-	091647	'8	
		_	125 WEST BROAD					one number		
	\vdash	ame change	MINNEAPOLIS, M				1			
	ln ln	itial return	MINNER OLLO, M	, OOTI			612	-302-3	400	
	Te	erminated								
	\vdash	mended return	_			T.	G Gross r		8,225	
	A _[pplication pending	F Name and address of prince		A SMITH BAKE		(a) Is this a group retur		L	
			SAME AS C ABOV				(b) Are all affiliates inc If 'No,' attach a list.	luded? (see instrud	tions) Yes	No
1	Tax-	-exempt status	X 501(c)(3) 501(c)	() ◀ (insert r	io.) 4947(a)(1) or	527				
j	We	bsite: > WW	W.PUC-MN.ORG			-	(c) Group exemption n	ımber 🟲		
K	Forn	n of organization;	X Corporation Trust	Association Ot	ner ► L Y	ear of Formatio	n: 1895 M s	State of lega	I domicile: MN	ſ
Pa	art I	Summar	v	\	<u>'</u>				***************************************	
	1	Briefly descri	be the organization's m	ssion or most signit	icant activities: то) BIITI.D	A STRONG AN	D TNTE	RDEPEND	ENT
			Y FILLED WITH E							=
Governance			, A LIFE REFLEC							JHO -
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ē	2		ox if the organiza					pot accol		
Ō	3		oting members of the go					3	.3.	21
			dependent voting memb					4		21 21
a) S	5		of individuals employed					5		285
₹	6		of volunteers (estimate					6		950
Activities &	7.2		ed business revenue fro	·				7 a	_1 8	,026.
⋖	1		l business taxable incon		• •			7 b		
	- 0	ivet unrelated	Dusiness taxable incom	le iionii Fornii 330-1	, III.E 34			7.0		,026.
	_	0 1 11 11		11.5			Prior Year		Current Y	
<u>o</u>	8		and grants (Part VIII, Ii				7,745,7		7,075	
Revenue		_	rice revenue (Part VIII, I				1,050,9		1,013	
ě			come (Part VIII, column				31,7			<u>,661.</u>
æ			e (Part VIII, column (A)				166,6			,841.
	12	Total revenue	e – add lines 8 through	11 (must equal Part	: VIII, column (A), Iir	ne 12)	8,995,1	.30.	8,200	,680.
	13	Grants and si	imilar amounts paid (Pa	rt IX, column (A), lii	nes 1-3)					
	14	Benefits paid	to or for members (Par	t IX, column (A), lin	e 4)					
			er compensation, emplo				5,301,4	37	4,782	248
es	16-		fundraising fees (Part I)				3,301,		1,,02	, = 10.
Expenses	ioa		•		•					
꿃	b		sing expenses (Part IX,		-	7,934.				
_	17		es (Part IX, column (A)				3,377,8		3,558	
	1	•	es. Add lines 13-17 (mu	•			8,679,3	15.	8,340	
	19	Revenue less	expenses. Subtract line	e 18 from line 12	, ,	. , ,	315,8	15.	-139	,692.
9 0							Beginning of Curren	t Year	End of Ye	ar
aset ana	20	Total assets	(Part X, line 16)				6,965,9	56.	6,750	,191.
Net Assets or Fund Balances	21	Total liabilitie	s (Part X, line 26)				2,472,2	60.	2,382	,161.
žZ	22	Net assets or	fund balances. Subtrac	t line 21 from line 2	0	.,	4,493,6	96.	4,368	,030.
Pa	irt II	Signatur	e Block				, , , ,			
_			······································	retorn, including accompa	rving schedules and statem	nents, and to th	e best of my knowledge	and belief. i	t is true, correct	and
com	plete. D	eclaration of prepa	clare that (have examined this rer (other than officer) is trased	on all information of which	preparer has any knowled	lge.	7.7.1			,
			MIZH JAMAH 9	MARE			MAL	1112	>	
Sig	าก	Signatu	re of officer	,2 (" 	•		Date			
He		CHAI	NDA SMITH BAKER				PRESIDENT 8	CEO		
			print name and title.					. 020		
		Print/Type p	reparer's name	Preparer's signature		Date	Check	if PT	N	
Pa	id	MARC C	OLTN	Mun	als	5-29-1		_	0560855	
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N.C -	. il 1	IDO disesses 22	BLOOMINGTON	<u>' </u>			Phone no.	· · · · · · · · · · · · · · · · · · ·	831-008	
ivia	y the l	ino aiscuss th	is return with the prepai	er snown above? (s	see instructions)				X Yes	No

Form 990 (2012) PILLSBURY UNITED COMMUNITIES	41-0916478	Page 2
Part III Statement of Program Service Accomplishments		
Check if Schedule O contains a response to any question in this Part III.		X
1 Briefly describe the organization's mission:		
SEE SCHEDULE O		
2 Did the organization undertake any significant program services during the year which were not listed on the	prior	
Form 990 or 990-EZ?	Yes	X No
If 'Yes,' describe these new services on Schedule O.		
3 Did the organization cease conducting, or make significant changes in how it conducts, any program	services? Yes	X No
If 'Yes,' describe these changes on Schedule O.		
4 Describe the organization's program service accomplishments for each of its three largest program service accomplishments for each of its three largest program se Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount	ervices, as measured by ex	xpenses.
Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount others, the total expenses, and revenue, if any, for each program service reported.	t of grants and allocations to	
others, the total expenses, and revenue, if any, for each program service reported.		
4a (Code:) (Expenses \$ 6,261,448. including grants of \$)	(Revenue \$)
SEE_SCHEDULE_O		
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		
		· — — — —
<b>4b</b> (Code:) (Expenses \$925,707. including grants of \$)	(Revenue \$	)
SEE SCHEDULE O		
		. – – – –
		. – – – –
4c (Code:) (Expenses \$ including grants of \$)	(Revenue \$	)
	· · · · · · · · · · · · · · · · · · ·	
4100		
4d Other program services. (Describe in Schedule O.)	4.	
(Expenses \$ including grants of \$ ) (Revenue \$	)	
4e Total program service expenses ► 7,187,155.		

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I.	3		Х
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II.	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II.	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V.	10	Х	
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
	<b>a</b> Did the organization report an amount for land, buildings and equipment in Part X, line 10? <i>If 'Yes,' complete Schedule D, Part VI.</i>	11 a	Х	
	<b>b</b> Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		X
	c Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII.	11 c		Х
	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d	Х	
	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	Х	
	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f	Х	
12	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, and XII.	12a		Х
	<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12 b	Х	
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
	a Did the organization maintain an office, employees, or agents outside of the United States?	14a	-	X
	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If</i> 'Yes,' <i>complete Schedule F, Parts II and IV.</i>	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV.	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A); lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
20	a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20		X
	<b>b</b> If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b	<u> </u>	

Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II..... 21 X Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III..... X 22 Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Х 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,' go to line 25. X 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?..... 24c d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?..... 24d X 25a **b** Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L. Part I Х 25b Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II..... X 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III. X 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV....... 28a X **b** A family member of a current or former officer, director, trustee, or key employee? *If 'Yes,' complete Schedule L, Part IV.* Х 28b Х 28c X Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M...... 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M. Х 30 X 31 Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N. Part L..... 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete 32 Χ Х 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1..... 34 Х **35 a** Did the organization have a controlled entity within the meaning of section 512(b)(13)?..... X 35a **b** If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2...... 35b **Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If 'Yes,' complete Schedule R, Part V, line 2.* Х 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI...... X 37 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? 38 X Note. All Form 990 filers are required to complete Schedule Q...... BAA Form **990** (2012)

TEEA0104L 08/08/12

# Form 990 (2012) PILLSBURY UNITED COMMUNITIES Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V.			. 📙
			Yes	No
1	a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1		
,	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 6	х	
2	a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State-			
	ments, filed for the calendar year ending with or within the year covered by this return	- I	Х	
		2 b	^	
2.	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . (see instructions)			v
	a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		<u>X</u>
	b If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O	3 b		
	a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		Х
	b If 'Yes,' enter the name of the foreign country:			
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			••
	a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		X
	b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
,	c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
6	a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		Х
ı	b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		terminiment verbitement vita
7	Organizations that may receive deductible contributions under section 170(c).			
;	a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7 a	x	
J	b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file			
_	Form 8282?	7 c		_X
	d If 'Yes,' indicate the number of Forms 8282 filed during the year	<b>↓</b> _		12
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		X
	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
ı	1 If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	-		
ä	a Did the organization make any taxable distributions under section 4966?	9a	ľ	
	Did the organization make a distribution to a donor, donor advisor, or related person?	9 b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources		ĺ	
-	against amounts due or received from them.)			
	Section 4947(a)(1) non - exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12 a		
t	of Yes, enter the amount of tax-exempt interest received or accrued during the year   12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		ļ	
ž	s the organization licensed to issue qualified health plans in more than one state?	13a	1	
	Note. See the instructions for additional information the organization must report on Schedule O.			
t	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O	14b		

41-0916478 Form 990 (2012) PILLSBURY UNITED COMMUNITIES Part VI Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI..... X Section A. Governing Body and Management No Yes 1 a Enter the number of voting members of the governing body at the end of the tax year . . . . . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 1 a 21 **b** Enter the number of voting members included in line 1a, above, who are independent..... 21 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee or key employee? Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision Х of officers, directors or trustees, or key employees to a management company or other person? SEE. SCH. O 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?..... SEE .SCH .Q ..... Х 4 Did the organization become aware during the year of a significant diversion of the organization's assets?..... 5 Χ X Did the organization have members or stockholders?..... 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... X b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or other persons other than the governing body? 7 b Χ Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body?..... 8 a Х **b** Each committee with authority to act on behalf of the governing body?..... 8 b Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O...... 9 X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code. No Yes 10 a **10 a** Did the organization have local chapters, branches, or affiliates? . . . . . . . b if 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?...... 10 b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?.... 11 a Х b Describe in Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12 a Х b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise Х to conflicts? . . . 12b Х 12 c **13** Did the organization have a written whistleblower policy?..... 13 14 Did the organization have a written document retention and destruction policy?...... 14 X Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official . .SEE. SCHEDULE . 0 . . . 15 a Х **b** Other officers of key employees of the organization..... 15 b Χ If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? . . . . 16 a **b** If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?.. 16b X Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ MNSection 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply. Other (explain in Schedule O) Own website Another's website X Upon request Describe in Schedule 0 whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. SEE SCHEDULE O State the name, physical address, and telephone number of the person who possesses the books and records of the organization:

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII.....

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

			-	(C	)	-		•		
(A) Name and Title	(B) Average hours per	one bo	x, un	iless p	erso	more to n is both or/truste	h an	(D) Reportable compensation from	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	week (list any hours for related organiza- tions below dotted line)	individual trustee or director	Institutional trustoc	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) AMIT PATEL	2									
DIRECTOR	0	X						0.	0.	0.
(2) ANDY AUGUSTINE	2									
SECRETARY	0	X						0.	0.	0.
(3) MARNI BUMSTED	2									
DIRECTOR	0	X						0.	0.	0.
(4) JO ANN HARRIS	2									
DIRECTOR	0	X						0.	0.	0.
(5) PAUL C. PRIBBENOW	2									
DIRECTOR	0	X						0.	0.	0.
	2									
CHAIRMAN	0	X		X				0.	0.	0.
(7) ADAM PATIL	2	1								
DIRECTOR	0	Х						0.	0.	0.
(8) JO ANN HARRIS	2									
DIRECTOR	0	X_						0.	0.	0.
(9) REV DR. CRAIG LEWIS	2				Į					
DIRECTOR	0	X						0.	0.	0.
(10) KURT LIEBERMAN	2	ļ								
PAST CHAIR	0	X		Х				0.	0.	0.
(11) ANDREA CARO	2	ļ								
DIRECTOR	0	X						0.	0.	0.
(12) STEVE HOUTZ	2	1								
TREASURER	0	X		X				0.	0.	0.
(13) TRAVIS LEONARD	2									,
DIRECTOR	0	X						0.	0.	0.
(14) DWIGHT LAVENDER	2									
DIRECTOR	0	X						0.	0.	0.

Form 990 (2012) PILLSBURY UNITED COMMUNI									41-0916				ge <b>8</b>
Part VII   Section A. Officers, Directors, Tru		Key	En			es,	and	d Highest Con	pensated En	nploy	/ees	(cor	1t)
	(B)			((	-								
(A) Name and title	Average hours per week	box	cer a	check ess pe	erson	e than is both or/trus	h an tee)	(D)  Reportable compensation from	(E)  Reportable compensation from		amou	(F) stimated unt of other	
	(list any hours for related organiza tions below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Formor	the organization (W-2/1099-MISC)	relatéd organization (W-2/1099-MISC)	Π <b>S</b>	fr org an	pensation the anization defined the anizatio	n Í
(15) AMY HARTMAN DIRECTOR	2_	х						0.		0.			0.
(16) PEGGYE MEZILE	2_	12								<del>"</del>			
DIRECTOR	0	X	L					0.		0.			0.
DIRECTOR	$-\frac{2}{0}$	Х						0.	ı	0.			0.
(18) JEANNE SCHUR	$-\frac{2}{3}$	,								ا م			0
DIRECTOR	0	X						0.		0.			0.
19) SAHRA NOOR DIRECTOR	$-\frac{2}{0}$	X		   				0.		0.			0.
(20) TRACY BATSELL	2_												
DIRECTOR	0	X						0.		0.			0.
(21) NEDY WINDHAM	2_												
PAST CHAIR	0	X		X		ļ		0.		0.			0.
(22) GERALD DEYO	2_												_
VICE CHAIR	0	X		X				0.	1	0.			0.
C23) LINDA DONALDSON DIRECTOR	$-\frac{2}{0}$	X			Ì			0.		0.			0.
(24) MICHAEL O'KEEFE	2	/A	<del> </del>	<del> </del>		<u> </u>		0.		<del>-  </del>			0.
DIRECTOR	1-5-	X			ŀ			0.		0.			0.
(25) BUDDY SNOW	2						İ						
DIRECTOR	7-0-	X						0.		0.			0.
1 b Sub-total							<b>&gt;</b>	0.		0.			Q.
c Total from continuation sheets to Part VII, Section	n A						-	135,865.		0.		30,5	44.
d Total (add lines 1b and 1c)							<b>&gt;</b>	135,865.		0.		30,5	544.
2 Total number of individuals (including but not limited from the organization ► 1	to those I	isted	abo	ve) v	who	recei	ved	more than \$100,00	00 of reportable co	ompen	satio	٦	
nom the organization												Yes	No
3 Did the organization list any <b>former</b> officer, direct on line 1a? If 'Yes.' complete Schedule J for such	or or trus individu	stee, ıal	key	em	ploy	ee, c	or h	ighest compensat	ed employee		3		Х
For any individual listed on line 1a, is the sum of the organization and related organizations greater	r than \$1	50,0	00?	If "	Yes'	com	plet	te Schedule J for	from				
such individual									individual		4	X	
<ul> <li>Did any person listed on line 1a receive or accrue for services rendered to the organization? If 'Yes,</li> <li>Section B. Independent Contractors</li> </ul>	' comple	te S	chec	dule	J fo	or suc	ch p	person			5		X
Complete this table for your five highest compens compensation from the organization. Report compens	ated ind	epen	iden	t co	ntra	ctors	tha	at received more t	han \$100,000 of	ear			
(A)		ule C	aicil	udi	yeai	enul	ng v	(B)	)		((	C) ,	
Name and business addre	ess							Description	of services	Co	mpe	nsatio	n
	<del></del>												

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 in compensation from the organization ▶ 0

#### Form 990

### **Continuation Sheet for Form 990**

OMB No. 1545-0047

2012

Department of the Treasury Internal Revenue Service

Name of the Organization

Employler Identification number

PILLSBURY UNITED COMMUNITIES 41-0916478

Part VII Continuation: Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Employees										
(A)	(B)	(C) Position (check all that apply)				(D)	(E)	(F)		
Name and Title	Average hours per week (list any hours for related organizations below dotted line)	Individual truster or director	Institutional trustee	Officer	Key employee	a Highest compensated employee		Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
CHANDA_SMITH_BAKERPRESIDENT & CEO	<u>40</u>			Х				135,865.	0.	30,544.
		•								
	:									
		•								
									, 44.44.4.44.44.44.44.44.44.44.44.44.44.4	
								·		
		-								
		-								
										orm <b>990</b> Cont 2012

Form 990 Cont 2012

	n 990 (2012) PILLSBURY UNITED COMMUNITIES			41-0916478	rayes
Pai	t VIII Statement of Revenue	1 - N-1 - PS			
	Check if Schedule O contains a response to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
PROGRAM SERVICE REVENUE AND OTHER SIMILAR AMOUNTS	<b>1a</b> Federated campaigns <b>1a</b> 2,078,139.				
S E	b Membership dues				
ZAN	c Fundraising events				
<u>₹</u> 5	d Related organizations 1 d	,			
SSS	e Government grants (contributions) 1e 2,529,958.				
复	f All other contributions, gifts, grants, and similar amounts not included above 1f 2,275,745.				
Ξ ₀	similar amounts not included above 1f 2,275,745				
ջ롣	g Noncash contributions included in Ins 1a-1f: \$ 240,919.		1		
<del>_</del>	h Total. Add lines 1a-1f.	7,075,092.		•	
Ē	Business code	661 250	CC1 250		
2	2a PROGRAM FEES 624200	661,250. 226,392.	661,250. 226,392.		
3	b SUBSIDIZED RENTS 624200 c REIMBURSEMENTS 624200	125,444.	125,444.		
Ä	d KEIMBURSEMENIS024200	123,444.	123,444.		
A	e				
28	f All other program service revenue				
쮼	g Total. Add lines 2a-2f	1,013,086.			*******
	3 Investment income (including dividends, interest and				
	other similar amounts)	26,661.			26,661.
	4 Income from investment of tax-exempt bond proceeds.				
	5 Royalties. (i) Real (ii) Personal				
	<b>6 a</b> Gross rents				
	c Rental income or (loss)				
	d Net rental income or (loss)				
	(i) Convition (ii) Other				
	7 a Gross amount from sales of assets other than inventory.				
	<b>b</b> Less: cost or other basis				
	and sales expenses	:			
	c Gain or (loss)				
	d Net gain or (loss)				
OTHER REVENUE	8a Gross income from fundraising events (not including \$ 191, 250.				
Æ	of contributions reported on line 1c).				
品	See Part IV, line 18				• •
Ü	b Less: direct expenses b 25,092. c Net income or (loss) from fundraising events				
	9a Gross income from gaming activities. See Part IV, line 19				
	b Less: direct expensesb				
	c Net income or (loss) from gaming activities				
	10a Gross sales of inventory, less returns and allowances				· · · · · · · · · · · · · · · · · · ·
	b Less: cost of goods sold b	un aprilion mai			
	c Net income or (loss) from sales of inventory.	i de la companya de			
	Miscellaneous Revenue Business Code				
	11a OTHER 900099	99,867.			99,867.
	b PASS THROUGH PARTNERSHIP 531190	-14,026.		-14,026.	
	С				
	d All other revenue				
	e Total. Add lines 11a-11d	85,841.			

8,200,680

-14,026.

# Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Sec	tion 501(c)(3) and 501(c)(4) organizations must cor				
	Check if Schedule O contains a	· · · · · · · · · · · · · · · · · · ·			
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.				
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	166,409.	150,935.	6,007.	9,467.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0 -	0.	0.
7	Other salaries and wages	3,759,207.	3,410,585.	135,519.	213,103.
	Pension plan accruals and contributions	3,139,201.	3,410,303.	133,313.	213,103.
8	(include section 401(k) and section 403(b) employer contributions)		105 101		00.750
9	Other employee benefits	480,387.	435,184.	17,445.	27,758.
10	Payroll taxes	376,245.	344,616.	10,780.	20,849.
	Fees for services (non-employees):				
	Management	728,601.	429,875.	284,154.	14,572.
	Legal				
(	Accounting				
(	d Lobbying				
•	Professional fundraising services. See Part IV, line 17				
1	Investment management fees				
_	Other. (If line 11g amt exceeds 10% of line 25, column (A) amt, list line 11g expenses on Sch 0)	497,854.	295,822.	198,570.	3,462.
13	Office expenses	236,005.	183,054.	19,225.	33,726.
14	Information technology				
15	Royalties				
16	Occupancy	535,622.	489,410.	18,476.	27,736.
17	Travel	120,836.	115,931.	3,249.	1,656.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	342,812.	331,907.	2,176.	8,729.
23	Insurance				
24	covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e				
	expenses on Schedule O.)	<b>5</b> 55	700 00:		
	PARTICIPANTS	783,004.	783,004.	40 607	11 050
	MISCELLANEOUS	198,689.	138,750.	48,687.	11,252.
	STAFF AND VOLUNTEER	114,701.	78,082.	20,995.	15,624.
	1				
(	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	8,340,372.	7,187,155.	765,283.	387,934.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  Check here ► if following				
BAA	SOP 98-2 (ASC 958-720)				Form <b>990</b> (2012)
		TEEA0110 12			

Part X Balance Sheet

		Check if Schedule O contains a response to any qu	estion in this Part X			
				(A) Beginning of year		<b>(B)</b> End of year
	1	Cash — non-interest-bearing		301,203.	1	399,745.
	2	Savings and temporary cash investments	· · · · · · · · · · · · · · · · · · ·	1,074,190.	2	741,786.
	3	Pledges and grants receivable, net		317,527.	3	383,070.
	4	Accounts receivable, net			4	449,607.
	5	Loans and other receivables from current and former trustees, key employees, and highest compensated e Part II of Schedule L	officers, directors, mployees. Complete		5	
	6	Loans and other receivables from other disqualified p section 4958(f)(1)), persons described in section 4958(c)(employers and sponsoring organizations of section 501(c) beneficiary organizations (see instructions). Complete	ersons (as defined under 3)(B), and contributing (9) voluntary employees' Part II of Schedule L	r	6	
S	7	Notes and loans receivable, net			7	479,895.
ASSETS	8	Inventories for sale or use			8	,
Ţ	9	Prepaid expenses and deferred charges		128,966.	9	210,977.
	10 a	Land, buildings, and equipment: cost or other basis.  Complete Part VI of Schedule D	10a 7,761,33	,		
	b	Less: accumulated depreciation			10 c	3,684,770.
	11	Investments — publicly traded securities			11	,
	12	Investments — other securities. See Part IV, line 11.			12	
	13	Investments - program-related. See Part IV, line 11.			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		398,786.	15	400,341.
	16	Total assets. Add lines 1 through 15 (must equal line	34)	6.965.956	16	6,750,191.
	17	Accounts payable and accrued expenses		577,411.	17	561,365.
	18	Grants payable			18	
	19	Deferred revenue			19	
L	20	Tax-exempt bond liabilities			20	
A	21	Escrow or custodial account liability. Complete Part I		21		
ABILITIES	22	Loans and other payables to current and former office key employees, highest compensated employees, and Complete Part II of Schedule L	ers, directors, trustees, d disqualified persons.		22	
E	23	Secured mortgages and notes payable to unrelated the	ird parties	1,611,223.	23	1,566,163.
\$	24	Unsecured notes and loans payable to unrelated third	parties		24	
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com			25	254,633.
	26	Total liabilities. Add lines 17 through 25			26	2,382,161.
N E T		Organizations that follow SFAS 117 (ASC 958), check he lines 27 through 29, and lines 33 and 34.				
Ş	27	Unrestricted net assets		0,110,001	27	3,440,948.
F	28	Temporarily restricted net assets			28	911,607.
ASSETS OR	29	Permanently restricted net assets		15,225.	29	15,475.
- 1		Organizations that do not follow SFAS 117 (ASC 958), ch and complete lines 30 through 34.	eck here ►			
Ñ	30	Capital stock or trust principal, or current funds			30	
B	31	Paid-in or capital surplus, or land, building, or equipm			31	
	32	Retained earnings, endowment, accumulated income,			32	
HUZD BALLAZOWS	33	Total net assets or fund balances		1, 1,0,0,0,0	33	4,368,030.
5	34	Total liabilities and net assets/fund balances	·····		34	6,750,191.
BA	4					Form <b>990</b> (2012)

review, or compilation of its financial statements and selection of an independent accountant?...... If the organization changed either its oversight process or selection process during the tax year, explain-

3 a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit 

BAA

in Schedule O.

Audit Act and OMB Circular A-133?.....

Х

Х

2 c

3 a

3 b

#### **SCHEDULE A** (Form 990 or 990-EZ)

### **Public Charity Status and Public Support**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization Employer identification number PILLSBURY UNITED COMMUNITIES 41-0916478 Part | Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 9 An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of 11 supporting organization and complete lines 11e through 11h. **b** Type II c | Type III - Functionally integrated d | Type III — Non-functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disgualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that is a Type I, Type II or Type III supporting organization, check this box..... Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? g No Yes **(i)** A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) 11 g (i) below, the governing body of the supported organization?..... A family member of a person described in (i) above?..... 11 g (ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above?...... 11 g (iii) h Provide the following information about the supported organization(s). (i) Name of supported (v) Did you notify the organization in (vii) Amount of monetary (ii) EIN (iii) Type of organization (iv) Is the (vi) Is the organization in column (i) organized in the U.S.? organization in column (i) listed in organization support above or IRC section (see instructions)) column (i) of your support? your governing document? Yes Yes No Yes (A) (B) (C) (D) **(E)** Total BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule A (Form 990 or 990-EZ) 2012

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support									
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	<b>(d)</b> 2011	<b>(e)</b> 2012	<b>(f)</b> Total			
1	Gifts, grants, contributions, and membership fees received. (Do not include any unusual grants.)	7,649,651.	7,685,868.	7,502,814.	7,745,736.	7,075,092.	37,659,161.			
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.			
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.			
	<b>Total.</b> Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)	7,649,651.	7,685,868.	7,502,814.	7,745,736.	7,075,092.	37,659,161. 975,218.			
6	Public support. Subtract line 5 from line 4.		The state of the s				36,683,943.			
Sec	tion B. Total Support									
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	<b>(d)</b> 2011	<b>(e)</b> 2012	<b>(f)</b> Total			
7	Amounts from line 4	7,649,651.	7,685,868.	7,502,814.	7,745,736.	7,075,092.	37,659,161.			
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	66,617.	17,322.	32,116.	31,771.	26,661.	174,487.			
9	Net income from unrelated business activities, whether or not the business is regularly carried on					20,002.	0.			
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.). SEE PART IV	104,336.	47,671.	29,641.	203,013.	99,867.	484,528.			
11	Total support. Add lines 7 through 10						38,318,176.			
12	Gross receipts from related activ	ities, etc (see ins	tructions)			12	0.			
13	First five years. If the Form 990 is organization, check this box and	for the organization stop here	n's first, second, th	ird, fourth, or fifth t	ax year as a section	n 501(c)(3)	<b>-</b>			
Sec	tion C. Computation of Pul	olic Support P	ercentage							
	Public support percentage for 20 Public support percentage from 2						95.74%			
	33-1/3% support test — 2012. If						95.13 %			
	and stop here. The organization	qualifies as a pul	olicly supported o	rganization			X			
b	<b>33-1/3% support test</b> – <b>2011.</b> If t and <b>stop here.</b> The organization	he organization d qualifies as a pul	id not check a bo blicly supported o	x on line 13 or 16 rganization	ia, and line 15 is	33-1/3% or more,	check this box			
17 a	7a 10%-facts-and-circumstances test — 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and stop here. Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization									
b	10%-facts-and-circumstances te or more, and if the organization organization meets the 'facts-and	meets the 'facts-a	ind-circumstances	s' test, check this	box and stop her	<b>e.</b> Explain in Part	IV how the			
18	Private foundation. If the organiz	zation did not che	ck a box on line	13, 16a, 16b, 17a,	or 17b, check thi	s box and see ins	structions			

41-0916478

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	tion A. Public Support							
	dar year (or fiscal yr beginning in) > Gifts, grants, contributions	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	2	(f) Total
-	Gifts, grants, contributions and membership fees received. (Do not include any unusual grants.)							
2	Gross receipts from admis-							
	sions, merchandise sold or services performed, or facilities							
	furnished in any activity that is							
	related to the organization's tax-exempt purpose							
3	Gross receipts from activities							
	that are not an unrelated trade or business under section 513.							
4	Tax revenues levied for the organization's benefit and		`					
	either paid to or expended on							
5	its behalf The value of services or							
_	facilities furnished by a						İ	
	governmental unit to the organization without charge				•			
6	Total. Add lines 1 through 5							
7 a	Amounts included on lines 1, 2, and 3 received from							
	disqualified persons							
ŧ	Amounts included on lines 2							
	and 3 received from other than disqualified persons that							
	exceed the greater of \$5,000 or 1% of the amount on line 13							
	for the year							
C	: Add lines 7a and 7b							, , , , , , , , , , , , , , , , , , ,
8	Public support (Subtract line 7c from line 6.)							
Sec	tion B. Total Support							
	dar year (or fiscal yr beginning in) 🟲	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	(d) 2011	<b>(e)</b> 2012	2	(f) Total
	Amounts from line 6							
10 a	Gross income from interest,							
	dividends, payments received on securities loans, rents,							
	royalties and income from similar sources							
b	Unrelated business taxable						——- <del> </del>	
	income (less section 511 taxes) from businesses							
	acquired after June 30, 1975							
	Add lines 10a and 10b							····
3 1	Net income from unrelated business activities not included in line 10b,							
	whether or not the business is regularly carried on.							
12	Other income. Do not include							
	gain or loss from the sale of capital assets (Explain in							
	Part IV.)							
13	Total support. (Add ins 9, 10c, 11, and 12.)	is for the organiza	ation's first secon	nd third fourth a	r fifth toy year ac	a caption 5	31(0)(3	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
	First five years. If the Form 990 organization, check this box and		*		ax year as		31 (6)(3	····· ►
	tion C. Computation of Pul			20 12 aguma (P)			15	%
15 16	Public support percentage for 20 Public support percentage from 2					L	16	%
	tion D. Computation of Inv		V				10	0
17	Investment income percentage for					,	17	%
18	Investment income percentage fi					H	18	%
	33-1/3% support tests - 2012. If	the organization	did not check the	box on line 14.	and line 15 is mor	e than 33-1/	3%, an	d line 17
	is not more than 33-1/3%, check	this box and <b>sto</b>	<b>p here.</b> The organ	iization qualifies	as a publicly supp	orted organi	zation.	., 🟲 📋
b	33-1/3% support tests — 2011. If line 18 is not more than 33-1/3%	tne organization, check this box a	aid not check a b and <b>stop here.</b> Th	ox on line 14 or l e organization du	ine 19a, and line ialifies as a public	to is more to bly supported	nan 33 Torgan	ization ►
20	Private foundation. If the organiz							

	(Form 990 or 990-EZ) 2012	PILLSBURY	UNITED	COMMUNITIES	41-0916478	Page 4
Part IV	Supplemental Informa Part II, line 17a or 17b (See instructions).	tion. Complete; and Part III, I	this pari ine 12. Al	t to provide the explar so complete this part	nations required by Part II, line for any additional information.	10;
		~~				
				<u>-</u>		
<del></del>						
~ ~						
			. <b></b> _			

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<b>/</b> 11		

# SCHEDULE A, PART IV - SUPPLEMENTAL INFORMATION PAGE 5

$\sim$ 1	FUNIT	^ 1	6273
V.	1 F131.	VΙ	04/3

### **PILLSBURY UNITED COMMUNITIES**

41-0916478

PART II, L	INE	10 -	OTHER	INCOME
------------	-----	------	-------	--------

NATURE AND SOURCE		2012		2011		2010		2009		2008	
OTHER	TOTAL	\$ \$	99,867. 99,867.	\$	203,013. 203,013.	\$ \$	29,641. 29,641.	<u>\$</u>	47,671. 47,671.	\$ \$	104,336. 104,336.

#### Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF

OMB No. 1545-0047

2012

Name of the organization		Employer identification number
PILLSBURY UNITED COMMU	NITIES	41-0916478
Organization type (check one):		
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organi	ization
	4947(a)(1) nonexempt charitable trust	t <b>not</b> treated as a private foundation
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust	t treated as a private foundation
	501(c)(3) taxable private foundation	
Check if your organization is covered	d by the General Rule or a Special Rule	
Note. Only a section 501(c)(7), (8),	or (10) organization can check boxes for both the Ger	neral Rule and a Special Rule. See instructions.
General Rule		
For an organization filing Form 990	, 990-EZ, or 990-PF that received, during the year, \$5,000	0 or more (in money or property) from any one
contributor. (Complete Parts I ar	ıd II.)	•
Consider Poles		
Special Rules		
509(a)(1) and 170(b)(1)(A)(vi) ar	tion filing Form 990 or 990-EZ that met the 33-1/3% s nd received from any one contributor, during the year, n 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Co	: a contribution of the greater of (1) \$5,000 or
For a section 501(c)(7), (8), or (10)	organization filing Form 990 or 990-EZ that received from \$1,000 for use <i>exclusively</i> for religious, charitable, sci	m any one contributor, during the year,
the prevention of cruelty to child	ren or animals. Complete Parts I, II, and III.	
For a section 501(c)(7), (8), or (10)	organization filing Form 990 or 990-EZ that received fron religious, charitable, etc. purposes, but these contribution to total contributions that were received during the year fo	n any one contributor, during the year,
If this box is checked, enter here the	religious, charitable, etc. purposes, but these contribution is total contributions that were received during the year fo	ns did not total to more than \$1,000. or an <i>exclusively</i> religious, charitable, etc,
purpose. Do not complete any of th	ie parts unless the <b>General Rule</b> applies to this organization	ion because it received nonexclusively
religious, charitable, etc, contribu	utions of \$5,000 or more during the year	
Caution: An organization that is not covered by	the General Rule and/or the Special Rules does not file Schedule B	(Form 990, 990-EZ, or 990-PF) but it <b>must</b>
meet the filing requirements of Sche	90; or check the box on line H of its Form 990-EZ or on Part I, lir dule B (Form 990, 990-EZ, or 990-PF).	ne 2, of its Form 990-PF, to certify that it does not
	Notice, see the Instructions for Form 990, 990EZ,	Schedule <b>B</b> (Form 990, 990-EZ, or 990-PF) (2012)
or 990-PF.	, , , ,	, , , , , , , , , , , , , , , , , , , ,

# SCHEDULE D (Form 990)

**Supplemental Financial Statements** 

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

זדם	LLSBURY UNITED COMMUNITIES			41 -0016470
Par		r Advised Funds or Othe	ar Similar Funds or A	41-0916478
Par	the organization answered 'Yes' to	o Form 990. Part IV. line	e 6.	ccounts. Complete II
		(a) Donor advised f		Funds and other accounts
1	Total number at end of year	(a) Bonor davised i	dias (b)	T unus unu other accounts
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
_	, , , , , , , , , , , , , , , , , , ,			
5	Did the organization inform all donors and donors are the organization's property, subject to the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organization or the organiza	organization's exclusive legal	control?	Yes No
6	Did the organization inform all grantees, donor for charitable purposes and not for the benefit impermissible private benefit?	s, and donor advisors in writir of the donor or donor advisor,	ng that grant funds can be or for any other purpose o	used only conferring Yes No
Par	t II Conservation Easements. Compl	ete if the organization a	nswered 'Yes' to Form	n 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by	the organization (check all th	at apply).	
	Preservation of land for public use (e.g., re	ecreation or education)	Preservation of an histor	rically important land area
	Protection of natural habitat		Preservation of a certifie	ed historic structure
	Preservation of open space	<b>-</b>		
2	Complete lines 2a through 2d if the organization he	eld a qualified conservation cont	ribution in the form of a cons	ervation easement on the
	last day of the tax year.		<del></del>	Held at the Find of the Ten Vern
_	Total number of companyation accompants		2.	Held at the End of the Tax Year
_	Total number of conservation easements			
	Total acreage restricted by conservation easen			
	: Number of conservation easements on a certifi		` '	
	Number of conservation easements included in structure listed in the National Register		<u>2 d</u>	
3	Number of conservation easements modified, transtax year ►	sferred, released, extinguished, o	or terminated by the organiza	tion during the
4	Number of states where property subject to conser	vation easement is located 🟲 👚		
5	Does the organization have a written policy reg and enforcement of the conservation easement	parding the periodic monitoring ts it holds?	g, inspection, handling of v	iolations, Yes No
6	Staff and volunteer hours devoted to monitoring, in	specting, and enforcing conserv	ration easements during the y	/ear
7	Amount of expenses incurred in monitoring, inspec ▶\$	cting, and enforcing conservation	n easements during the year	
8	Does each conservation easement reported on and section 170(h)(4)(B)(ii)?	line 2(d) above satisfy the rec	quirements of section 170(	1)(4)(B)(i) Yes No
9	In Part XIII, describe how the organization reports include, if applicable, the text of the footnote to conservation easements.	conservation easements in its re the organization's financial s	evenue and expense stateme statements that describes t	nt, and balance sheet, and ne organization's accounting for
Par	t III Organizations Maintaining Collection Complete if the organization answ	tions of Art, Historical vered 'Yes' to Form 990,	Treasures, or Other S Part IV, line 8.	imilar Assets.
1 a	If the organization elected, as permitted under art, historical treasures, or other similar assets hel in Part XIII, the text of the footnote to its finance	d for public exhibition, education	i, or research in furtherance o	nent and balance sheet works of public service, provide,
t	If the organization elected, as permitted under historical treasures, or other similar assets held for following amounts relating to these items:	public exhibition, education, or	research in furtherance of pu	ublic service, provide the
	(i) Revenues included in Form 990, Part VIII,			
	(ii) Assets included in Form 990, Part X			
2	If the organization received or held works of art, his amounts required to be reported under SFAS 1	storical treasures, or other simila 16 (ASC 958) relating to these	ar assets for financial gain, p e items:	rovide the following
	Revenues included in Form 990, Part VIII, line			
Ŀ	Assets included in Form 990, Part X			▶\$

Part III Organizations Maintai	ining Collect	ions of Art, F	ustorical	reasures, or	Otner Similar Ass	sets (conti	nuea)
3 Using the organization's acquisition, items (check all that apply):	, accession, and	other records, che	eck any of t	he following that are	e a significant use of its	collection	
a Public exhibition		d 🗌 L	oan or exc	hange programs			
<b>b</b> Scholarly research		e 🗍 🤇	Other				_
c Preservation for future genera	ations						
4 Provide a description of the organiza	ation's collections	s and explain how	v they furthe	er the organization's	exempt purpose in		
5 During the year, did the organizat to be sold to raise funds rather th	nan to be mainta	ined as part of	the organiz	zation's collection?	,	Yes	No
Part IV Escrow and Custodial Arra reported an amount or				answered 'Yes' to	Form 990, Part IV, lir	ne 9, or	
1 a is the organization an agent, trus on Form 990, Part X? b if 'Yes,' explain the arrangement					er assets not included	Yes	No
Sir roo, oxplain the arrangement	in a cran and		moving car			Amount	
c Beginning balance					1c		······································
<b>d</b> Additions during the year							
e Distributions during the year					1e		
f Ending balance					1f		
2 a Did the organization include an a						Yes	No
<b>b</b> If 'Yes,' explain the arrangement	in Part XIII. Che	eck here if the e	xplantion h	nas been provided	in Part XIII	.,,	
Part V Endowment Funds. Co	omplete if the	e organizatio	n answer	ed 'Yes' to For	m 990, Part IV, lir	ne 10.	
	(a) Current		or year	(c) Two years	(d) Three years	(e) Four	years
1 a Beginning of year balance	152,5	09. 13	5,059.	109,405	103,863		0.
<b>b</b> Contributions			5,225.	17,981			4,820.
c Net investment earnings, gains, and losses	9,1	32.	5,601.	10,408	8,139		
d Grants or scholarships			,	· ·			
e Other expenditures for facilities							
and programs	-3,4	32	3,376.	-2,735	52,597	··································	
f Administrative expenses							3,863.
g End of year balance	158,4		2,509.	135,059		.  10	3,863.
2 Provide the estimated percentage		_	e (line Ig,	column (a)) held a	as:		
a Board designated or quasi-endowme		90.23 °					
<b>b</b> Permanent endowment	9.77 %	ę,					
c Temporarily restricted endowmen		6 1009/					
The percentages in lines 2a, 2b,	anα ∠c snouid e	quai 100%.					
3a Are there endowment funds not in the	ne possession of	the organization	that are hel	d and administered	for the	Ye	s No
organization by: (i) unrelated organizations						3a(i) }	_
(ii) related organizations						3a(ii)	X
<b>b</b> If 'Yes' to 3a(ii), are the related o							
4 Describe in Part XIII the intended	_					. 55	
Part VI Land, Buildings, and I					T VIII		
Description of property		Cost or other b		Cost or other	(c) Accumulated	(d) Book	value
	(4)	(investment)		pasis (other)	depreciation	(, _ 3 3	
<b>1 a</b> Land				284,099.			34,099.
<b>b</b> Buildings				6,706,119.	3,508,633.	3,19	97 <u>,486.</u>
c Leasehold improvements							
<b>d</b> Equipment				771,117.	567,932.	20	3,185.
e Other							
Total. Add lines 1a through 1e. (Column	n (d) must equa	il Form 990, Par	t X, colum	n (B), line 10(c).).			34,770.
BAA					Sched	lule <b>D</b> (Form 9	90) 2012

Part VII Investments - Other Securities. See	Form 990, Part X,	line 12. N/A	
(a) Description of security or category	(b) Book value	(c) Method of valuation:	Cost or
(including name of security)  (1) Financial derivatives.		end-of-year market v	atue
(2) Closely-held equity interests			
(3) Other			
(A)	· · · · · · · · · · · · · · · · · · ·		T
(B)			
(C)			
(D)			
(E)			
<u>(F)</u>			
(G)			
(H)			
(l)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.)			
Part VIII Investments — Program Related. See  (a) Description of investment type		1	<u> </u>
(a) Description of investment type	<b>(b)</b> Book value	(c) Method of valuation: end-of-year market v	
(1)			***************************************
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) (10)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.).			
Part IX Other Assets. See Form 990, Part X, Ii	ne 15		
	cription		(b) Book value
(1) DUE FROM AFFILIATED ORGANIZATION			1,292.
(2) INVESTMENTS			251,296.
(3) RECEIVABLES FROM AFFILIATED ORGANI	ZATION		147,753.
(4)			
(5)			
(6)			
(7)			
(8)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B	3) line 15 )	<b>&gt;</b>	400,341.
Part X Other Liabilities. See Form 990, Part X			400,541.
(a) Description of liability	(b) Book value		
(1) Federal income taxes			
(2) FUNDS HELD FOR OTHERS	56,62	3.	
(3) REFUNDABLE ADVANCE	27,03	7.	
(4) SCHOLARSHIPS PAYABLE	170,97	3.	
(5)			
(6)			
(7)			
(8)			
(9) (10)			
(11)		_	
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)	254,63	<del></del>	
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to			or uncertain tax positions
under FIN 48 (ASC 740). Check here if the text of the footnote has been provi	ded in Part XIII	SEE PART XIII	X

	(Form 990) 2012 PILLSBURY UNITED COMMUNITIES		41-0916478	Page 4
Part XI	Reconciliation of Revenue per Audited Financial Sta			
	revenue, gains, and other support per audited financial statement	s	1	
	unts included on line 1 but not on Form 990, Part VIII, line 12:	1 1	****	
	ınrealized gains on investments			
	ted services and use of facilities			
	veries of prior year grants			
	r (Describe in Part XIII.)			
	ines 2a through 2d		1 1	
	ract line <b>2e</b> from line <b>1</b>			
	ints included on Form 990, Part VIII, line 12, but not on line 1:			
	tment expenses not included on Form 990, Part VIII, line 7b			
	r (Describe in Part XIII.)ines <b>4a</b> and <b>4b</b>	1		
	revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, I			
	and the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of th			
	Reconciliation of Expenses per Audited Financial S expenses and losses per audited financial statements			
	unts included on line 1 but not on Form 990, Part IX, line 25:			
	ted services and use of facilities.	23		
	year adjustments.			
	rlosses			
	(Describe in Part XIII.)			
	ines 2a through 2d	I	2 e	
	ract line <b>2e</b> from line <b>1</b>			
4 Amo	unts included on Form 990, Part IX, line 25, but not on line 1:			
a Inves	tment expenses not included on Form 990, Part VIII, line 7b	4a		
	r (Describe in Part XIII.)			
	ines <b>4a</b> and <b>4b</b>		1 1	
	expenses. Add lines 3 and 4c. (This must equal Form 990, Part I,	line 18.)		
	Supplemental Information	***************************************		
Complete	his part to provide the descriptions required for Part II, lines 3, 5, at X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b.	and 9; Part III, lines 1a and	d 4; Part IV, lines 1b and 2b;	Part V,
mie 4, rai	A, line 2, Fart AI, lines 20 and 40, and Fart AII, lines 20 and 40.	Also complete this part to	provide any additional inform	ation.
PAR	T IV, LINE 2B - EXPLANATION OF ESCROW ACCOUN	<u>IT LIABILITY</u>		
				<u>,                                    </u>
	<u> SBURY UNITED COMMUNITIES HAS BEEN DESIGNA</u>	TED AS THE REPRES	SENTATIVE PAYEE FOR	<u> </u>
CDOI	OF DEVELOPMENTALLY DICARVANTACED ADULTE		TO MANAGE THETO	
GROU	JP OF DEVELOPMENTALLY DISADVANTAGED ADULTS	THAT AKE ONABLE	TO MANAGE THEIR	
FTNI	ANCES THEMSELVES.			
	INCES THEMSELIVES.			
PAR	T V, LINE 4 - INTENDED USES OF ENDOWMENT FUN	מו		
		<del>-</del>		
BOAI	D DESIGNATED ENDOWMENT WITH INCOME AND RE	LATED INVESTMENT	GAINS TO BE USED H	FOR
			<del> </del>	_==
ANY	MISSION RELATED PURPOSE.			
			,	
BAA			Schedule <b>D</b> (Form	990) 2012

#### SCHEDULE G (Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions. Department of the Treasury Internal Revenue Service

Open to Public Inspection

Name of the organization	ļ ' -	Employer identification number						
PILLSBURY UNITED COMMUNITIES 41-0916478								
Part I Fundraising Activities. Com Form 990-EZ filers are not re	Part I Fundraising Activities. Complete if the organization answered 'Yes' to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.							
1 Indicate whether the organization	1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.							
a X Mail solicitations	a X Mail solicitations e X Solicitation of non-government grants							
<b>b</b> X Internet and email solicitation	s			X Solicitation of gove				
c Phone solicitations				X Special fundraising				
d X In-person solicitations			9	<u>E</u>	, • . •			
<u> </u>		ن بیست مافانی، د	المسائدينات مالك	natudina afficava disasta	un tructoro or trov			
2 a Did the organization have a written of employees listed in Form 990, Pa	r orai agreemen rt VII) or entitv	t with any i in connect	naividuai (i ion with p	nciuding officers, directo rofessional fundraisind	rs, trustees or key services?	Yes X No		
<b>b</b> If 'Yes,' list the ten highest paid indicompensated at least \$5,000 by the	viduals or entities	s (fundraise	-	_				
(i) Name and address of individual	(ii) Activity	(iii) Did	fundraiser	(iv) Gross receipts	(v) Amount paid to	(vi) Amount paid to		
or entity (fundraiser)		have custo of contr	dy or control ibutions?	from activity	(or retained by) fundraiser listed ir column (i)	(or retained by) organization		
		Yes	No					
1								
2								
3								
4				- Andrew Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews - Andrews				
5								
6			The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s					
7				······································				
8								
9								
10								
Total						0.		
3 List all states in which the organizati	on is registered o	or licensed	to solicit c	ontributions or has been	notified it is exempt fr	om registration		
or licensing.								

Schedule G (Form 990 or 990-EZ) 2012 PILLSBURY UNITED COMMUNITIES 41-0916478 Part II Fundraising Events. Complete if the organization answered 'Yes' to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (d) Total events **(b)** Event #2 (a) Event #1 (c) Other events (add column (a) through column (c)) BE THE CHANGE FANS RACE REVENUE (event type) (event type) (total number) 1 Gross receipts..... 97,652 89,364 29,326. 216,342. 2 Less: Charitable contributions . . . . . . . 86,120. 75,804 29,326 191,250. 3 Gross income (line 1 minus line 2)..... 25,092. 11,532 13,560 Noncash prizes..... DIRECT 6 Rent/facility costs..... 2,500. 3,790. 6,290. 7 Food and beverages..... 7,084. 1,537 8,621. EXPENSES 8 Entertainment..... 9 Other direct expenses ...... 1.948. 8,233. 10,181. 10 Direct expense summary. Add lines 4 through 9 in column (d)....... 25,092. Net income summary. Combine line 3, column (d), and line 10..... Part III Gaming. Complete if the organization answered 'Yes' to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/Instant (d) Total gaming (c) Other gaming (a) Bingo REVENUE bingo/progressive bingo (add column (a) through column (c) Gross revenue..... EXPENSES 3 Non-cash prizes..... 4 Rent/facility costs..... Yes Yes Yes 6 Volunteer labor..... No No No 7 Direct expense summary. Add lines 2 through 5 in column (d)...... 8 Net gaming income summary. Combine lines 1, column (d) and line 7. 9 Enter the state(s) in which the organization operates gaming activities: a Is the organization licensed to operate gaming activities in each of these states?..... **b** If 'No,' explain:

No

**b** If 'Yes,' explain:

10 a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?.....

Sche	edule <b>G</b> (Form 990 or 990-EZ) 2012 PILLSBURY UNITED COMMUNITIES 4	1-0916	478	Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?		Yes	 ☐ No
		1 1		
	Indicate the percentage of gaming activity operated in:			0.
	The organization's facility	<del></del>		% %
	a An outside facility			
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records	•		
	Name ►			
	Address •			
	a Does the organization have a contact with a third party from whom the organization receives gaming revenue of If 'Yes,' enter the amount of gaming revenue received by the organization \$ and the organization received by the third party \$ and the organization received by the organization receives gaming organization specifically and the organization receives gaming revenue retained by the third party \$ and the organization receives gaming revenue retained by the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenue and the organization receives gaming revenu			No
C	of 'Yes,' enter name and address of the third party:			
	Name ►			·
	Address ►			
16	Gaming manager information:			
	Name •		. <b></b> _	
	Gaming manager compensation ► \$			
	Description of services provided			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
17	Mandatory distributions			
8	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		_ Yes	No
t	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in organization's own exempt activities during the tax year > \$			
Par	<b>TIV</b> Supplemental Information. Complete this part to provide the explanations required columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applic this part to provide any additional information (see instructions).	by Par able. A	t I, line 2 Iso comp	2b, olete
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#### SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Complete if the organization answered 'Yes' to Form 990, Part IV, line 23.
 ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Employer identification number 41-0916478 PILLSBURY UNITED COMMUNITIES Questions Regarding Compensation Nο Yes 1 a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain. 1 b 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?..... 2 X Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee X Written employment contract X Compensation survey or study Independent compensation consultant Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment?..... 4 a **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?..... 4ь c Participate in, or receive payment from, an equity-based compensation arrangement?..... If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization?..... 5 a X **b** Any related organization?..... 5 b If 'Yes' to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization?..... 6a **b** Any related organization?..... 6 b If 'Yes' to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If 'Yes,' describe in Part III..... 7 X Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If 'Yes,' describe in Part III. Χ

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

Schedule J (Form 990) 2012

PILLSBURY UNITED COMMUNITIES Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed 41-0916478

Page 2

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable columns (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	) compensation	(C) Retirement	(D) Nontaxable	(E) Total of	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus and incentive compensation	(iii) Other reportable compensation	and other deferred compensation	benefits	columns(B)(I)-(D) 	reported as deferred in prior Form 990
	Θ	135,865.	0	0	4,577.	25,967.	166,409.	0
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2	€							
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16	▣							
BAA			TEEA4102L 12/11/12	Ø			Schedule J	Schedule J (Form 990) 2012

BAA

Schedule J (Form 990) 2012

# SCHEDULE M (Form 990)

### **Noncash Contributions**

► Complete if the organizations answered 'Yes' on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

OMB No. 1545-0047

2012

Open To Public Inspection

Department of the Treasury Internal Revenue Service

PILLSBURY UNITED COMMUNITIES

Employer identification number

41-0916478

Pai	t I Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Metho noncash	<b>(d</b> od of d contrib	letermin	ing mounts
1	Art – Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods			11,206.				
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							·
9	Securities - Publicly traded							
10	Securities — Closely held stock							
11	Securities — Partnership, LLC, or trust interests.		<u> </u>					
12	Securities - Miscellaneous							
13	Qualified conservation contribution — Historic structures							
14	Qualified conservation contribution — Other							
15	Real estate - Residential		***					
16	Real estate — Commercial						<del>.</del>	
17	Real estate — Other							
18	Collectibles		L. H. J.					
19	Food inventory			180,122.				-
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							-
23	Scientific specimens			***************************************				
24	Archeological artifacts		***************************************					
25	Other • (IN KIND INTERES )	X		21,000.				
26	Other ► (BIKES)	X		22,241.				
27	Other ► (TICKETS )	Х		1,350.				
28	Other► (ORGAN )	Х		5,000.				
29	Number of Forms 8283 received by the organization organization completed Form 8283, Part IV, Done	luring the tax	year for contributions for	or which the	29			
	organization completed Form 8283, Part IV, Done	e Acknowled	igement.,		29		Yes	No
20	Donie - the committee and the committee and the bound	ممال بالسام	au property reported i	n Bort I lines 1 29 that	it muct			
5U2	During the year, did the organization receive by c hold for at least three years from the date of the initia	onunbuuon a I contribution	. and which is not requir	red to be used for exempt	it must			
	purposes for the entire holding period?					30 a		Х
ŧ	o If 'Yes,' describe the arrangement in Part II.							
31	Does the organization have a gift acceptance poli	cy that requi	res the review of any	non-standard contribution	ons?	31		Χ
32a	Does the organization hire or use third parties or noncash contributions?					32 a		X
ŀ	If 'Yes,' describe in Part II.							
	If the organization did not report an amount in column	(c) for a typ	e of property for which o	column (a) is checked,				
	describe in Part II.							

Schedule	<b>M</b> (Form 9)	90) 2012	PILLSBU	RY UNITE	D COMMUN	ITTIES			41-0916478	Page 2
Part II	Supple and 33 number	mental Ir , and whe r of items	formation ther the or received,	. Complete ganization or a comb	this part is reporti ination of	to provide ng in Part both. Also	the inform I, column complete	nation required (b), the numb this part for a	d by Part I, line er of contribution ny additional ir	s 30b, 32b, ons, the iformation.
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#### **SCHEDULE 0** (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

► Attach to Form 990 or 990-EZ.

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047 2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number

41-0916478 PILLSBURY UNITED COMMUNITIES FORM 990, PART III, LINE 1 - ORGANIZATION MISSION PILLSBURY UNITED COMMUNITIES IS A UNIQUE NONPROFIT ORGANIZATION IN MINNEAPOLIS. WITH TWELVE LOCATIONS - INCLUDING SIX NEIGHBORHOOD CENTERS, TWO SUPPORTIVE HOUSING PROJECTS, A PROFESSIONAL LIVE THEATRE, AND AN EMPLOYMENT AND TRAINING CENTER -PILLSBURY UNITED COMMUNITIES IS POSITIONED TO ADDRESS THE COMPLICATED ISSUES AND CONCERNS FACED BY THE 35,000 PEOPLE WHO WALK THROUGH OUR DOORS EACH YEAR.  ${
m THE}$ AGENCY'S 200 FULL AND PART-TIME STAFF OFTEN LIVE IN THE NEIGHBORHOODS WHERE THEY WORK AND ARE PASSIONATE ABOUT HELPING THEIR COMMUNITY AND ITS MEMBERS GROW AND SOLVE THE CHALLENGES THEY FACE. AS A DESCENDANT OF THE SETTLEMENT HOUSE MOVEMENT, PILLSBURY UNITED COMMUNITIES RECOGNIZES THE COMPLEX CAUSES AND EFFECTS OF SOCIAL AND ECONOMIC INEQUALITIES IN OUR CORE CITIES, AND BELIEVES THAT THE BEST WAY TO EFFECT POSITIVE CHANGE IS TO HELP PEOPLE CONNECT AND BUILD MEANINGFUL RELATIONSHIPS. THE PROGRAMS OFFERED AT PILLSBURY UNITED COMMUNITIES ARE NOT ABOUT HAND-OUTS OR CHARITY, BUT ENCOURAGE GIVE-AND-TAKE RELATIONSHIPS BETWEEN MEMBERS OF THE COMMUNITY AND PILLSBURY UNITED COMMUNITIES. THE AGENCY EMPHASIZES PEOPLE OVER PROGRAMS - YET RECOGNIZES THAT PROGRAMS ARE AN IMPORTANT PART OF ADDRESSING INEQUALITIES. WHEN THE AGENCY WAS FOUNDED IN 1879, SERVICES OFFERED INCLUDED A DAY NURSERY SO MOTHERS COULD GO TO WORK, A HEALTH CLINIC, INDUSTRIAL TRAINING, AND SEWING CLASSES. TODAY, STAFF MANAGE A GROWING NUMBER OF SERVICES THAT INCLUDE CHILD CARE, AFTER-SCHOOL ACTIVITIES AND A CRISIS NURSERY; CITIZENSHIP AND ENGLISH CLASSES FOR REFUGEES AND RECENT IMMIGRANTS; JOB OPPORTUNITIES AND RECREATIONAL ACTIVITIES FOR THE DEVELOPMENTALLY CHALLENGED; HEALTH INSURANCE ENROLLMENT AND PRO BONO LEGAL ASSISTANCE; VOCATIONAL TRAINING FOR PEOPLE

WITH CRIMINAL HISTORIES; ARTS AND THEATRE PROGRAMS AND PERFORMANCES; AFFORDABLE

	41–0916478
FORM 990, PART III, LINE 1 - ORGANIZATION MISSION	
HOUSING; YOUTH EMPLOYMENT TRAINING AND COLLEGE-READINESS PROGRA	MS FOR TEENS; SUPPORT
FOR EMERGING ORGANIZATIONS AND CHARTER SCHOOLS, AND MANY OTHER	SERVICES TO PEOPLE IN
MINNEAPOLIS WHO ARE LOOKING TO MAKE POSITIVE CHANGES IN THEIR L	IVES.
PILLSBURY UNITED COMMUNITIES IS RECOGNIZED FOR ITS INNOVATIVE A	PPROACHES, PROGRAMS
AND FINANCING MECHANISMS THAT BUILD BETTER COMMUNITIES FOR EVER	YONE BY HELPING
INDIVIDUALS CONFRONT INEQUITIES AND CREATE LIVES THAT ARE MEANI	NGFUL TO THEM AND
REFLECTIVE OF THEIR OWN VALUES.	
FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS	
PILLSBURY UNITED COMMUNITIES (PUC) TWO LARGEST PROGRAM SERVICES	_(I.E.,_UNITS)_BY
EXPENSES ARE NEIGHBORHOOD CENTERS AND THE PILLSBURY HOUSE THEAT	RE (PHT). THROUGH
THESE UNITS, PUC OFFERS A HOST OF PROGRAMS THAT ENCOURAGE GIVE-	AND-TAKE RELATIONSHIPS
BETWEEN MEMBERS OF THE COMMUNITY AND THE AGENCY. PROGRAMS INCLU	DE CHILD CARE AND
AFTER-SCHOOL AND SUMMER ACTIVITIES FOR YOUTH; A CRISIS NURSERY;	JOB OPPORTUNITIES AND
RECREATIONAL ACTIVITIES FOR THE DEVELOPMENTALLY CHALLENGED; LEA	DERSHIP TRAINING AND
DEVELOPMENT; BASIC NEEDS SERVICES SUCH AS FOOD SHELVES, CLOTHIN	G CLOSETS AND
EMERGENCY FINANCIAL ASSISTANCE; FAMILY HEALTHCARE ADVOCACY INCL	UDING HEALTH INSURANCE
ENROLLMENT, MEDICAL INTERPRETATION AND TRANSLATION; ARTS AND TH	EATRE PROGRAMS AND
PERFORMANCES; AFFORDABLE HOUSING; AND YOUTH EMPLOYMENT TRAINING	AND COLLEGE-READINESS
PROGRAMS FOR TEENS. BELOW IS A SAMPLING OF THE PEOPLE SERVED AND	D THE SERVICES
PROVIDED IN 2012.	
NEIGHBORHOOD AND FAMILY:	
-30 CHILDREN 16 THRU 47 MONTHS DEMONSTRATED AGE APPROPRIATE DEVI	
-100% OF CHILDREN IN THE PILLSBURY EARLY EDUCATION CENTER ENTER	ED KINDERGARTEN READY

Name of the organization	Employer identification number
PILLSBURY UNITED COMMUNITIES	41-0916478
FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS	
TO LEARN.	
-PUC SERVED OVER 900 YOUTH THROUGH ITS CONTINUUM OF YOUTH PROGR	
-638 YOUTH DEMONSTRATED A SENSE OF MASTERY.	
-599 YOUTH IMPROVED THEIR TEST SCORES, OR PROGRAM ASSESSMENT SC	ORES.
-2,650 HOMELESS YOUTH RECEIVED INFORMATION, RESOURCES, AND REFE	RRALS.
-OVER 4,000 IMMIGRANTS AND REFUGEES OBTAINED CULTURALLY APPROPE	LIATE AND
LINGUISTICALLY COMPETENT HEALTH RESOURES	
-348 PREVIOUSLY ISOLATED INDIVIDUALS PARTICIPATED IN MENTAL, PH	YSICAL, FITNESS,
RECREATIONAL AND SOCIAL ACTIVITIES OUTSIDE THE HOME.	
-OVER 9,000 INDIVIDUALS RECEIVED INFORMATION AND REFERRALS TO C	THER RESOURCES.
-277 INDIVIDUALS DEVELOPED SAFETY PLANS.	
9,506_INDIVIDUALS_RECEIVED_CULTURALLY_APPROPRIATE_TRANSLATION_	AND INTERPRETING
SERVICES.	
-5,117 INDIVIDUALS REPORTED RECEIVING AN ONGOING SOURCE OF PRIM	ARY MEDICAL CARE.
OVER 50,000 MEALS WERE SERVED AT THE WAITE HOUSE COMMUNITY CAF	é
-578,038 POUNDS OF FOOD WAS DISTRIBUTED TO OVER 7,000 COMMUNITY	RESIDENTS FROM OUR
AGENCY FOOD SHELVES AND PRODUCE GIVEAWAYS.	
-OVER 300 CHILDREN RECEIVED CRISIS NURSERY SERVICES."	
FORM 990, PART III, LINE 4B - PROGRAM SERVICE ACCOMPLISHMENTS	
THEATRE/COMMUNITY ARTS AND CULTURE:	
PILLSBURY HOUSE THEATER -	
-7,221 TOTAL ADMISSIONS, 4,601 WERE NO COST OR 'PICK YOUR PRICE	TICKETS'.
-952 PEOPLE ATTENDED MAINSTAGE AUDIENCE ENRICHMENT EVENTS, FREE	OF CHARGE.
-19 EMERGING ARTISTS DEVELOPED AND PERFORMED NEW WORK THROUGH T	HE LATE NITE SERIES
FOR 306 TOTAL AUDIENCE MEMBERS OVER 3 SERIES EVENTS.	
-5 LATE NITE ARTISTS CONDUCTED COMMUNITY ENGAGEMENT WORKSHOPS F	OR EMERGING ARTISTS,

PILLSBURY UNITED COMMUNITIES	41-0916478
FORM 990, PART III, LINE 4B - PROGRAM SERVICE ACCOMPLISHMENTS	
YOUTH AND ADULTS IN PHT'S PERFORMANCE AND COMMUNITY PROGRAMS.	
-4 NAKED STAGES ARTISTS DEVELOPED FULL LENGTH PERFORMANCES THR	OUGH_A_7-MONTH
FELLOWSHIP AND PERFORMED OVER TWO WEEKS FOR 482 TOTAL AUDIENCE	MEMBERS
-126 CHILDREN PARTICIPATED IN CAP ACTIVITIES.	
-595 PEOPLE ATTENDED CAP PERFORMANCES.	
-89 ADULT ARTIST MENTORS DONATED 1,500+ HOURS TO CAP.	
-64 ADDITIONAL VOLUNTEERS PROVIDED OVER 200 HOURS OF SERVICE TO	O_PHT
-THE BREAKING ICE ADULT COMPANY CREATED AND PERFORMED 9 SHOWS	FOR 2,448 INDIVIDUALS.
-24 MIDDLE SCHOOL YOUTH PARTICIPATED IN BREAKING ICE INTENSIVE	RESIDENCIES THAT
PERFORMED FOR AUDIENCES OF PEERS AND COMMUNITY MEMBERS TOTALIN	G 153 PEOPLE (2
PERFORMANCES TOTAL).	
-83 HIGH SCHOOL YOUTH PARTICIPATED IN POV TEEN THEATRE RESIDEN	CIES AT WASHBURN HIGH
SCHOOL.	
-20 YOUTH PARTICIPATED IN THE POV AFTERSCHOOL PROGRAM AND THE	612 SUMMER PROGRAM AND
CREATED ORIGINAL PERFORMANCES FOR HIGH SCHOOL AND COMMUNITY AU	DIENCES.
-5 PHT RESIDENT TEACHING ARTISTS CONTINUED THE PROCESS OF INTE	GRATING ARTS INTO THE
SOCIAL SERVICE PROGRAMS OF PILLSBURY HOUSE NEIGHBORHOOD CENTER	, PROVIDING ARTS
LEARNING EXPERIENCES TO 1,049 CHILDREN AND ADULTS.	
A_NEW_'ARTS_ON_CHICAGO'_INITIATIVE_IDENTIFIED_20_NEIGHBORHOOD_AR	TISTS/ARTIST_TEAMS_TO
IMPLEMENT PLACEMAKING PROJECTS THAT ENGAGE NEIGHBORHOOD RESIDE	NTS IN ARTS ACTIVITIES
AND KNIT TOGETHER THE CREATIVE ASSETS ALONG CHICAGO AVENUE. TH	E_FIRST_TWO_EVENTS
WERE ATTENDED BY OVER 150 COMMUNITY MEMBERS.	
FORM 990, PART VI, LINE 3 - DESCRIPTION OF DELEGATED DUTIES TO MANAGE	MENT COMPANY
MACC COMMONWEALTH MANAGES THE HR, FINANCE, AND INFORMATION TEC	HNOLOGY OPERATIONS OF
PILLSBURY UNITED COMMUNITIES.	

2012

## SCHEDULE O - SUPPLEMENTAL INFORMATION

PAGE 4

**CLIENT 016273** 

**PILLSBURY UNITED COMMUNITIES** 

41-0916478

FORM 990, PART XI,	LINE 9		
OTHER CHANGES IN		OR FUND	<b>BALANCES</b>

PASS THROUGH PARTNERSHIP LOSSES. \$ 14,026. \$ 14,026.

(g) Sec 512(b)(13) controlled entity? Schedule R (Form 990) 2012 (f) Direct controlling Open to Public Inspection Identification of Related Tax-Exempt Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) OMB No. 1545-0047 Yes entity Employer identification number (f)
Direct controlling
entity 41-0916478 (e) End-of-year assets (e)
Public charity status
(if section 501(c)(3)) Part I Identification of Disregarded Entities (Complete if the organization answered 'Yes' to Form 990, Part IV, line 33.) (d) Total income Complete if the organization answered 'Yes' to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 Attach to Form 990. See separate instructions. Related Organizations and Unrelated Partnerships (**d)** Exempt Code section TEEA5001L 12/28/12 (c) Legal domicile (state or foreign country) (c)
Legal domicile (state or foreign country) (b) Primary activity (b) Primary activity BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (a) Name, address, and EIN (if applicable) of disregarded entity (a) Name, address, and EIN of related organization PILLSBURY UNITED COMMUNITIES Department of the Treasury Internal Revenue Service Name of the organization SCHEDULE R (Form 990) Part II ල € € 0 ල ପ୍ର

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Schedule R (Form 990) 2012 PILLSBURY UNITED COMMUNITIES

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

<b>(a)</b> Name, address, and EiN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or	(a) Direct controlling entity		•	(f) Share of total income	(g) Share of end-of-year assets		(h) Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule	(f) General or managing partner?		(K) Percentage ownership
SEE PART VII		foreign country)		under sections 512-514)	ous (			Yes	Š	K-1 (Form 1065)	Yes	2	
CO 1101 WEST RECADM									┼		$\perp$		
3033 EXCE													
MINNEAPOLIS, MN	PROP												
20-5357036	RENTAL	MN	N/A			-14,026.		0.	×	∞		 ×	33.33
(2) CHILD CARE HOMES													
414 SOUTH EIGHTH													
MINNEAPOLIS, MN	PROP			···									
41-1757112	RENTAL	MN	N/A	RELATED	3D	1,215.		0.	×	N/A	1 X		51.00
(3)													
										-			
Part IV Identification of Ine 34 because	Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	<b>nizations</b> nore relat	<b>Taxable as</b> ed organiz	a Corporationations treated	on or Trust (	(Complete if ration or tru	f the orga st during	nization the tax	answe year.)	red 'Yes' to F	orm 990,	Part	, ≥
<b>(a)</b> Name, address, and EIN of related organization	of related organizati		(b) Primary activity	Legal domicile (state or foreign	Direct Controlling	Type of entity (C corp., S corp.		(f) Share of total income		(g) Share of end-of- year assets	(h) Percentage ownership	Sec 51, controll	(0) Sec 512(b)(13) controlled entity?
				country)		ži jo	21)				I.	Yes	No
(I)		<del>- 1</del>											
		<u> </u>											
(2)							,						
		<del></del>											
		<del></del>									1.0		
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Part V Transactions With Related Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34, 35b, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	V of this schedule.				Yes	٤
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	wing transactions with one or more related organizations liste	ed in Parts II-IV?				
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	nm a controlled entity			<u>-</u>		×
<b>b</b> Gift, grant, or capital contribution to related organization(s)				2		×
c Gift, grant, or capital contribution from related organization(s)				10		×
And the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of the first of t						: :
d Loans or loan guarantees to or for related organization(s)				] d		$\times$
e Loans or loan guarantees by related organization(s)						×
f Dividends from related organization(s)						×
g Sale of assets to related organization(s)				70	-	×
Purchase of assets from related organization(s)					-	: >
				=		4
<ul> <li>Exchange of assets with related organization(s)</li> </ul>				<u>-</u>		×
j Lease of facilities, equipment, or other assets to related organization(s)	nization(s)			-		×
k lease of facilities equipment or other accets from related organization(s)	ganization(c)			-		>
contraticity activity of with an expensive to the contration of contrations and contrations are contrations as the contrations and contrations are contrations as the contrations are contrations as the contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations and contrations are contrations are contrations and contrations are contrations are contrations and contrations are contrations are contrations are contrations and contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contrations are contr	actions for solution organization(a)					د >
ו ו פווטווומווכל טו אפועומפואוון אין וויפוווטפואוון טו ומומומואוון אטווטומ	aliulis for related utgallization(s)			<u>.</u>	+	4
m Performance of services or membership or fundraising solicitations	ations by related organization(s)			1m		×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s).	with related organization(s)			1		×
o Sharing of paid employees with related organization(s)				10		×
Doing to a point and the saleted accompanies for far accompanies						:
p relitibul settletit pala to related organization(s) for experises.				<u>-</u>	1	<
<b>q</b> Reimbursement paid by related organization(s) for expenses				- 10	1	×
r Other transfer of cash or property to related organization(s)				:		×
s Other transfer of cash or property from related organization(s)	),,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			2		×
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	information on who must complete this line, including coverec	relationships and trans	action thresholds.	<del> </del>	_	
(a)		(q)		(g)		
Name of other organization	nization	Transaction type (a-s)	Amount involved	Method of determining amount involved	etermi	ning d
(1)						
(2)						
(3)						
(4)						
(5)			And a second second second second second second second second second second second second second second second	Andrew Angeles and Angeles and Angeles and Angeles and Angeles and Angeles and Angeles and Angeles and Angeles		
(9)						
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Schedule R (Form 990) 2012

PILLSBURY UNITED COMMUNITIES

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 37.)

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Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	Legal domicile (state or foreign country)	(d) Predominant fincome (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?	Share of total income	(g) Share of end-of-year assels	(h) Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule K-1 Form (1065)	General or managing partner?	al or Pe ging ov er?	(K) Percentage ownership
			section 512-514)	Yes No			Yes No		Yes	No No	
(1)											
										<b></b>	
(2)									*******	<u> </u>	
	,										
										*	
(3)											
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BAA				TEEA5004L 12/28/12				Schedule <b>R</b> (Form 990) 2012	е Р	rm 990)	2012
									· ·		i I

(Rev January 2013)

# Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Department of t	the Treasury ue Service	► File a sep	oarate appli	cation for each return.		
• If you a	re filing for an	Automatic 3-Month Extension, cor	nplete only	Part I and check this box		····· X
<ul><li>If you a</li></ul>	re filing for an	Additional (Not Automatic) 3-Mont	th Extension	a, complete only Part II (on page 2 of the	s form).	_
Do not com	plete Part II un	less you have already been grante	ed an autom	atic 3-month extention on a previously fi	led Form	8868.
corporation request an e Associated	required to file extension of time With Certain P	Form 990-T), or an additional (not to file any of the forms listed in Part	t automatic) I or Part II w iust be sent	d a 3-month automatic extension of time 3-month extension of time. You can ele- ith the exception of Form 8870, Information to the IRS in paper format (see instruction Charities & Nonprofits.	ctronicall Return fo	ly file Form 8868 to or Transfers
Part I	Automatic	3-Month Extension of Time	Only sub	omit original (no copies needed).		
A corporation	on required to t	ile Form 990-T and requesting an	automatic 6	-month extension — check this box and	complete	Part I only ▶ □
All other co	rporations (inc	uding 1120-C filers), partnerships,	REMICs, ar	nd trusts must use Form 7004 to request	an exter	nsion of time to file
income tax	returns.					nber, see instructions
	Name of exempt	organization or other filer, see instructions.		Litter mer 3 identifi		identification number (EIN) or
Type or					Ì	
print	PILLSBUR	Y UNITED COMMUNITIES			41-09	16478
File by the		and room or suite number. If a P.O. box, see in	nstructions.			al security number (SSN)
due date for filing your		BROADWAY AVENUE #130				
return. See instructions.	City, town or pos	t office, state, and ZIP code. For a foreign add	lress, see instru	ctions.		
	MINNEAPO	LIS, MN 55411				
E			er:	the Control Control of the		[a-]
Enter the R	eturn code for	the return that this application is to	or (file a sep	parate application for each return)	,	
Application			Return	Application		Return
Is For			Code	Is For		Code
Form 990 or	Form 990-EZ		01	Form 990-T (corporation)		07
Form 990-E	BL		02	Form 1041-A		08
Form 4720 (	individual)		03	Form 4720		09
Form 990-F			04	Form 5227		10
	····	) or 408(a) trust)	05	Form 6069		11
Form 990-T	(trust other the	an above)	06	Form 8870		12
Telephor  If the or  If this is check the the external to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the content to the cont	ne No. ► 612- rganization doe s for a Group R nis box ► ension is for.	eturn, enter the organization's four	siness in the digit Group check this bo	ox and attach a list with the name	this is fo	r the whole group,
until The e. ► 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Language 2 Lang	_8/15_ xtension is for calendar yea tax year begi	the organization's return for: $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 \frac{12}{12}$ or $r = 20 12$	anization rel	turn for the organization named above.	al return	
nonre	fundable credit			,	3a \$	0.
payme	ents made. Inc	ude any prior year overpayment al	lowed as a	any refundable credits and estimated tax credit.	3b\$	0.
c Balan EFTP:	<b>ce due.</b> Subtra S (Electronic Fe	ct line 3b from line 3a. Include you ederal Tax Payment System). See	r payment v instructions	vith this form, if required, by using	3c \$	0.

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions. BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.